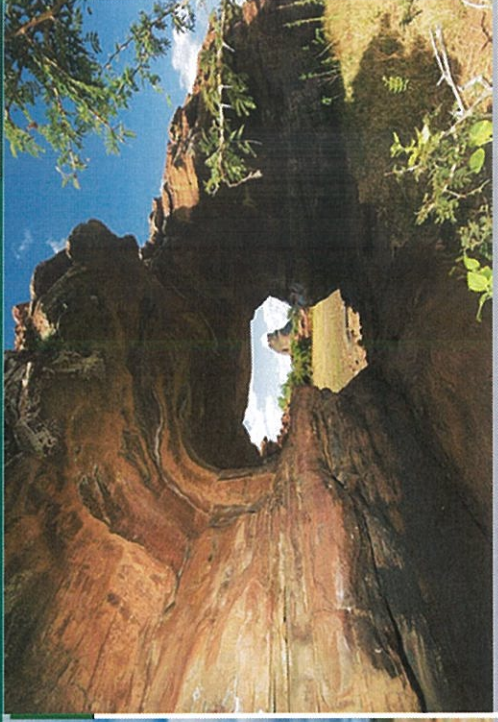


# SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR 2017/18 FINANCIAL

YEAR



*Kodumela*

Vision

A participatory municipality that turns prevailing challenges into opportunities for growth and resources development through optimal utilization of available

Mission

To ensure delivery of quality services through community participation and economic growth and job creation of enabling environment for economic growth and job creation





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**A. TABLE OF ACRONYMS AND ABBREVIATIONS**

|       |  |
|-------|--|
| AG    | Auditor-General                                  |
| B2B   | Back to Basics                                   |
| BLM   | Blouberg Local Municipality                      |
| CDM   | Capricorn District Municipality                  |
| COMM  | Communications Division                          |
| CWP   | Community Works Programme                        |
| DMP   | Disaster Management Plan                         |
| DoE   | Department of Energy                             |
| DoHS  | Department of Human Settlement                   |
| EDP   | Economic Development & Planning Department       |
| EMP   | Environmental Management Plan                    |
| EPWP  | Expanded Public Works Programme                  |
| FBW   | Free Basic Water                                 |
| FY    | Financial Year                                   |
| GP    | General Plan                                     |
| HAST  | HIV And AIDS STI and TB                          |
| IDP   | Integrated Development Plan                      |
| IGR   | Intergovernmental Relation                       |
| INST  | Institutional                                    |
| LED   | Local Economic Development                       |
| mSCOA | Municipal Standard Chart of Accounts             |
| MFMA  | Municipal Finance Management Act, No, 56 of 2003 |
| MIG   | Municipal Infrastructure Grant                   |
| MM    | Municipal Manager                                |
| MPAC  | Municipal Public Account Committee               |
| MTAS  | Municipal Turn Around Strategy                   |
| MSIG  | Municipal Systems Improvement Grant              |
| MW    | Municipal Wide                                   |
| N/A   | Not applicable                                   |
| OPEX  | Operational Expenditure                          |
| PIA   | Project Implementing Agent                       |
| PMS   | Performance Management System                    |
| PMU   | Project Management Unit                          |
| RA    | Registering Authority                            |
| R & S | Roads and Storm Water division                   |

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|       |   |
|-------|---|
| SCM   | Supply Chain Management                         |
| SLP   | Social and Labour Plan                          |
| SDBIP | Service Delivery and Budget Implementation Plan |
| SG    | General Plan                                    |
| TBC   | To be Confirmed                                 |
| WAC   | Ward AIDS Council                               |

**B. DEFINITIONS OF CONCEPTS**

1. **Accounting Officer** in relation to a municipality means a municipal official referred to in section 60 of the Municipal Finance Management Act and has the same meaning as Municipal Manager
2. **Chief Financial Officer** means a person who is designated in terms of section 80(2) (a) of the Municipal Finance Management Act
3. **Financial year** means the financial year of a municipality commencing on 1 July each year and ending on 30 June of the following year
4. **Mayor** means the mayor of a municipality as elected in terms of the Municipal Structures Act
5. **Senior Manager** means a municipal manager or acting municipal manager appointed in terms of section 54A of the Municipal systems Act, and includes a manager directly accountable to a municipal manager in terms of section 56 of the Act

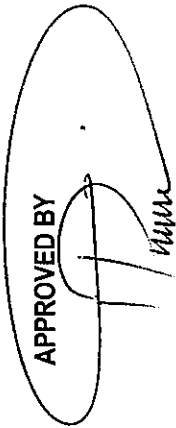
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**C. STATEMENT OF APPROVAL OF THE SDBIP BY THE MAYOR**

In line with section 53 of the Municipal Finance Management Act No 56 of 2003 (MFMA), it is a privilege and honor to approve and make public the Service Delivery and Budget Implementation Plan (SDBIP) of Blouberg Local Municipality for 2017/2018 financial year. The SDBIP is a contract between the Administration, Council and the Community clearly spelling out how and when the IDP and budget targets for 2017/2018 would be pursued and achieved. It is a management, implementation and monitoring tool that is meant to assist the Mayor, Council, Municipal Manager, Senior Managers and the Community to monitor the municipality's performance. We all have a role to play to make Blouberg Municipality work better through our various roles spelt out in various pieces of legislation and the municipal policies. A municipality is defined in section 2(b) of the Local Government: Municipal Systems Act No. 32 of 2000 as consisting of the political structure: administration and the community of the municipality. We invited councilors to come forward and effectively play their oversight role through the Council, Portfolio Committees, Municipal Public Accounts Committee and other Section 79 Committees. This will keep us, the Executive Committee and Administration, vigilant throughout the year resulting in the communities getting what they ordered come the end of the financial year. We invite the community to hold the councilors and the Council to account on the implementation of the SDBIP through the year. There'll be compulsory councilors' quarterly meetings with their constituencies wherein we expect communities to demand accountability where targets have not been met.

There'll be compulsory meetings in line with chapters 4,5 and 6 of the Municipal Systems Act and many other platform and forums where the communities would be afforded the opportunity to monitor and give further instructions on our performance. If these opportunities are not seized and the Municipality fails to achieve its 2017/2018 objectives, the communities will not be absolved of the blame. The targets set out in the SDBIP have been found to be realistic and achievable and there is therefore no reason not to achieve them within the set timeframes or at least by the end of the financial year.

Accordingly, in terms of section 53 of the Local Government: Municipal Finance Act no 56 of 2003, I approve for implementation and publication the 2017/2018 Services Delivery and Budget Implementation Plan of Blouberg Local Municipality.

APPROVED BY  
  
.....  
CLR MASEKA PHEEDI.  
MAYOR  
DATE:

## **1. INTRODUCTION**

The development, implementation and monitoring of Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act No 56 of 2003 (MFMA). Section 1 of the MFMA defines the SDBIP as: "a detailed plan approved by the mayor of a municipality in terms of section 53 (1)(ii) for implementing the municipality's delivery of services and the execution of its annual budget and which must include as part of the top-layer) the following:

- (a) Projections for each month of
  - (i) Revenue to be collected by source and
  - (ii) Operational and capital expenditure, by vote
- (b) Service delivery targets and performance indicators for each quarter
- (c) Any other matters that may be prescribed and includes and revisions of such plan by the Mayor in terms of section 54(1)(c)

The National Treasury guidelines require the SDBIP to have the following components

- (a) Monthly projections of revenue to be collected for each source
- (b) Monthly projections of expenditure (operating and capital) and revenue for each vote
- (c) Quarterly projections of service delivery targets and performance indicators for each vote
- (d) Ward information for expenditure and service delivery: and
- (e) Detailed capital works plan broken down by ward over three years.

A "vote" is defined in section 1 of the MFMA as:

- (a) One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality: and
- (b) This specifies the total amount that is appropriated for the purpose of the department or functional area concerned.

SDBIP is a layered plan consisting of:

- (a) Top layer: consolidated services delivery targets for Top Management
- (b) Lower layers: "unpacked" into lower targets for middle and junior management.

The lower layer must be dynamic, but top level targets can only be revised via Council resolution.

## **2. OBJECTIVE OF THE SDBIP**

The SDBIP provides the vital link between the Mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. It is a management, implementation and monitoring tool that will assist the Mayor, councillor, municipal Manager, senior Managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purpose of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables (01) the Municipal Manager to monitor the performance of senior Managers; (02) the Mayor to monitor the performance of the Municipal Manager; and (03) the community to monitor the performance of the municipality.

The SDBIP should therefore determine (and be consistent with) the performance agreements between the Mayor and the Municipal Manager and the Municipal Manager and Senior Managers determined at the start of every financial year and approved by the Mayor.

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**3. APPROVAL OF THE SDBIP**

Section 69 (3)(a) and (b) of the MFMA requires the Accounting Officer to submit a draft Service Delivery and budget implementation Plan (SDBIP) to the Mayor no later than 14 days after the approval of the budget and drafts of the performance agreement as required in terms of Section 57 (1) (b) of the Municipal System Act. The Mayor must subsequently approve the SDBIP no later than 28 days after the approval of the budget in accordance with section 53 (1) (c) (ii) of the MFMA. Subsection (3) (a) enjoins the Mayor to ensure that the SDBIP is made public no later than 14 days after its approval.

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#### **4. IMPLEMENTATION OF THE SDBIP**

The responsibilities of the mayor with regard to budget control and the early identification of financial problems is set out in section 54 of the MFMA. When the mayor receives budget monitoring reports in terms of sections 71 and 72 of the MFMA, he/she must check whether the budget is being implemented in accordance with the SDBIP. If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustment budget. The revised SDBIP must be made available to the public. In the event of any deviations the Mayor must issue appropriate instructions to the municipal manager to ensure that the budget is implemented in accordance with the SDBIP.

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## **5. REPORTING REQUIREMENTS ON SDBIP**

The MFMA prescribed four reporting requirements, which allow councilors to monitor progress in relation to the implementation of the IDP and its programmes on service delivered as follow:

- Monthly reporting
- Quarterly reporting
- Mid-term performance assessment; and
- Annual reporting

### **a. Monthly Reporting**

Section 71 of the MFMA requires monthly reporting to the mayor and provincial treasury on actual targets and spending against the budget. This must be done by the accounting officer within 10 working days after the end of each month. The report must include.

- Actual revenue, per revenue source
- Actual borrowings
- Actual expenditure, per vote
- Actual capital expenditure, per vote
- The amount of any allocations received
- When necessary, an explanation of
  - \_ Any material variances, from the municipality projected revenue by source; and
  - \_ Any material variances from the service delivery and budget implementation plan, and
  - \_ Any remedial or corrective steps takes or to be taken to ensure that the projected revenue and expenditure remain within the municipality approved budget,

Section 52(d) of the MFMA requires of the mayor to submit a report to the council on implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

### **b. Mid – Year Performance Assessment Reporting**

Section 72(1)(a) of the MFMA requires of the accounting officer to assess by the 25<sup>th</sup> January of each year the performance of the municipality during the first half of the year taking into account:

- The monthly statement referred to in section 71 of the first half of the year

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- The municipality service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the SDBIP
- The past years annual report and progress on resolving problems identified in the annual report; and
- The performance of every municipal entity under the sole or shared control of the municipality
- 

**c. Annual Reporting**

Section 121 of the MFMA requires of every municipality and every municipality entity to prepare for each financial year an annual report and the council of the municipality to deal with such a report within nine months after the end of the financial year. The annual report should provide a record of activities and performance against the budget of the municipality during the financial year to which it relates.

**6. MONTHLY PROJECTION OF REVENUE TO BE COLLECTED FOR EACH SOURCE**

It is a legal imperative and an important basic priority for any municipality to collect all revenue due to it, lest the Municipality fails to deliver services as planned. Municipal revenue management is regulated by section 64 of the MFMA, which amongst others enjoins the accounting officer of a municipality to take all reasonable steps to ensure that the municipality has effective revenue collection system and that revenue due to the municipality is calculated on a monthly basis. Blouberg Municipality sources of revenue for 2017/18 are as follows:

| KEY REVENUE SOURCE                    | PROJECTED ANNUAL AMOUNT |
|---------------------------------------|-------------------------|
| Financial Management Grant            | R2 533 000              |
| Equitable Share                       | R161 111 000            |
| MIG                                   | R42 835 500             |
| Municipal electrification grant(INEP) | R7 000 000              |
| EPWP Incentive Grant                  | R1 562 000              |

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|                                    |                |
|------------------------------------|----------------|
| MSIG                               | -              |
| NSFG                               | R20 098 343    |
| Rental of facilities and Equipment | R300 000       |
| Assessment Rates                   | R24 462 882    |
| Refuse Removal                     | R 1 800 000 00 |
| Sale of electricity                | R26 000 000    |
| Traffic services                   | R3 668 848     |
| Sale of sites                      | R4,500         |
| Interest on investment             | R1 500 0000    |
| Interest on debtors                | R595 000       |
| Other income                       |                |

**BUDGETED MONTHLY CASH FLOW**

|  |      |        |       |         |          |          |         |          |       |       |     |      |                     |                        |                        |
|--|------|--------|-------|---------|----------|----------|---------|----------|-------|-------|-----|------|---------------------|------------------------|------------------------|
| LIM351 Blouberg - Supporting Table     |      |        |       |         |          |          |         |          |       |       |     |      |                     |                        |                        |
| SA30 Budgeted monthly cash flow        |      |        |       |         |          |          |         |          |       |       |     |      |                     |                        |                        |
| MONTHLY CASH FLOWS Budget Year 2017/18 |      |        |       |         |          |          |         |          |       |       |     |      |                     |                        |                        |
| R thousand                             | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2016/17 | Budget Year +1 2017/18 | Budget Year +2 2018/19 |

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|   |        |        |          |         |          |        |          |         |          |          |        |         |          |          |         |         |         |        |
|---|--------|--------|----------|---------|----------|--------|----------|---------|----------|----------|--------|---------|----------|----------|---------|---------|---------|--------|
| Finance charges                             | -      | -      | -        | -       | -        | -      | -        | -       | -        | -        | -      | -       | -        | -        | -       | 25,758  | 27,303  | 28,942 |
| Bulk purchases - Electricity                | 2,358  | 2,169  | 2,204    | 1,860   | 1,981    | 1,990  | 2,248    | 2,191   | -        | 2,191    | -      | 2,291   | 2,191    | -        | 2,085   | 25,758  | 27,303  | 28,942 |
| Bulk purchases - Water & Sewer              | -      | -      | -        | -       | -        | -      | -        | -       | -        | -        | -      | -       | -        | -        | -       | -       | -       | -      |
| Other materials                             | 240    | 369    | 343      | 232     | 330      | 890    | 378      | 497     | 697      | 497      | 1,000  | 397     | 497      | 702      | 5,571   | 4,500   | 4,774   |        |
| Contracted services                         | 1,000  | 1,000  | 1,000    | 1,000   | 1,000    | 1,000  | 1,000    | 1,000   | 1,000    | 1,000    | 1,000  | 1,000   | 1,000    | 1,000    | 1,000   | 12,000  | 12,720  | 13,483 |
| Transfers and grants - other municipalities | -      | -      | -        | -       | -        | -      | -        | -       | -        | -        | -      | -       | -        | -        | -       | -       | -       | -      |
| Transfers and grants - other                | -      | -      | -        | -       | -        | -      | -        | -       | -        | -        | -      | -       | -        | -        | -       | -       | -       | -      |
| Other expenditure                           | 2,886  | 4,333  | 4,575    | 4,288   | 4,316    | 9,270  | 6,545    | 11,084  | 8,084    | 9,084    | 9,084  | 11,084  | 8,084    | 9,090    | 84,639  | 59,306  | 55,091  |        |
| Cash Payments by Type                       | 15,291 | 16,813 | 16,442   | 16,149  | 16,703   | 22,155 | 19,226   | 23,970  | 21,970   | 21,970   | 23,870 | 23,870  | 21,170   | 27,233   | 240,991 | 224,764 | 231,689 |        |
| Other Cash Flows/Payments by Type           | -      | -      | -        | -       | -        | -      | -        | -       | -        | -        | -      | -       | -        | -        | -       | -       | -       | -      |
| Capital assets                              | 3,763  | 3,366  | 5,340    | 10,363  | 7,202    | 4,902  | 5,340    | 4,230   | 6,340    | 5,340    | 4,340  | 4,340   | 6,340    | 9,046    | 69,569  | 62,291  | 61,780  |        |
| Repayment of borrowing                      | -      | -      | -        | -       | -        | -      | -        | -       | -        | -        | -      | -       | -        | -        | -       | -       | -       | -      |
| Other Cash Flows/Payments                   | -      | -      | -        | -       | -        | -      | -        | -       | -        | -        | -      | -       | -        | -        | -       | -       | -       | -      |
| Total Cash Payments by Type                 | 19,054 | 20,179 | 21,782   | 26,512  | 23,904   | 27,057 | 24,565   | 28,199  | 27,309   | 27,309   | 28,209 | 28,209  | 27,509   | 36,279   | 310,559 | 287,054 | 293,469 |        |
| NET INCREASE/(DECREASE) IN CASH HELD        | 27,955 | 30,191 | (14,650) | (6,238) | (14,775) | 41,344 | (16,677) | (8,010) | (20,343) | (21,422) | 30,199 | (8,010) | (21,422) | (29,599) | (2,024) | 3,161   | 6,751   |        |

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|  |        |         |         |        |        |         |         |        |         |         |        |        |        |        |        |
|--|--------|---------|---------|--------|--------|---------|---------|--------|---------|---------|--------|--------|--------|--------|--------|
| Cash/cash equivalents at the month/year begin: | 45,103 | 73,058  | 103,249 | 88,599 | 82,361 | 67,586  | 108,930 | 92,253 | 84,244  | 114,442 | 94,099 | 72,677 | 45,103 | 43,079 | 46,240 |
| Cash/cash equivalents at the month/year end:   | 73,058 | 103,249 | 88,599  | 82,361 | 67,586 | 108,930 | 92,253  | 84,244 | 114,442 | 94,099  | 72,677 | 43,079 | 43,079 | 46,240 | 52,991 |

**8. BUDGETED MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE)**

Capital monthly expenditure projections for the year and revenue for each vote are presented in the table below. It is expected that expenditures be kept within the projections. A monthly report by the accounting officer will explain variations between planned and actual expenditure and remedial action to ensure that expenditure remains within the parameters of the annual budget.

| Description                         | LIM351 Blouberg - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote) |        |       |         |          |          |         |          |        |       |       |       | Medium Term Revenue and Expenditure Framework |                     |                        |
|-------------------------------------|---|--------|-------|---------|----------|----------|---------|----------|--------|-------|-------|-------|---|---------------------|------------------------|
|                                     | R Budget Year 2017/18   |        |       |         |          |          |         |          |        |       |       |       | Budget Year 2016/17                           | Budget Year 2017/18 | Budget Year +2 2018/19 |
| R thousand                          | July  | Aug    | Sept. | October | November | December | January | February | March  | April | May   | June  | Budget Year 2016/17                           | Budget Year 2017/18 | Budget Year +2 2018/19 |
| <b>Revenue by Vote</b>              | -   | -      | -     | -       | -        | 6,953    | -       | -        | 6,193  | -     | -     | -     | 20,098  | -                   | -                      |
| Vote 1 - EXECUTIVE COUNCIL          | 6,953   | -      | -     | -       | -        | -        | -       | -        | -      | -     | -     | -     | -   | -                   | -                      |
| Vote 2 - FINANCE AND ADMINISTRATION | 29,982  | 45,228 | 1,452 | 1,622   | 1,813    | 59,479   | 1,522   | 13,473   | 41,921 | 1,665 | 1,865 | 3,467 | 203,489                                       | 200,532             | 207,266                |

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|   |        |        |        |       |        |        |       |        |        |        |       |       |         |         |         |
|---|--------|--------|--------|-------|--------|--------|-------|--------|--------|--------|-------|-------|---------|---------|---------|
| Vote 3 - COMMUNITY SERVICES                   | 985    | -      | 1,738  | -     | -      | -      | 980   | -      | 1,489  | 920    | -     | -     | 6,112   | -       | -       |
| Vote 4 - TRAFFIC SERVICES                     | 352    | 352    | 352    | 352   | 352    | 352    | 352   | 352    | 352    | 352    | 452   | 344   | 4,419   | 4,684   | 4,972   |
| Vote 5 - SOLID WASTE                          | 154    | 154    | 154    | 194   | 194    | 194    | 194   | 194    | 194    | 94     | 94    | 164   | 1,880   | 2,061   | 2,195   |
| Vote 6 - TECHNICAL ADMINISTRATION             | 3,925  | 1,925  | 1,925  | 2,925 | 1,925  | 3,925  | 3,925 | 1,925  | 1,925  | 3,925  | 3,925 | 3,040 | 33,220  | 34,800  | 35,914  |
| Vote 7 - ROADS AND STORMWATER                 | 9,100  | -      | -      | -     | -      | 15,548 | -     | -      | -      | 20,442 | -     | -     | 45,090  | 47,575  | 50,198  |
| Vote 8 - ECONOMIC DEVELOPMENT AND PLANNING    | 352    | 452    | 352    | 352   | 352    | 452    | 352   | 352    | 352    | 352    | 452   | 405   | 4,680   | 2,449   | 2,643   |
| Total Revenue by Vote                         | 51,804 | 48,112 | 5,974  | 5,446 | 4,637  | 87,884 | 4,347 | 17,786 | 74,201 | 4,590  | 6,790 | 7,418 | 318,988 | 292,101 | 303,188 |
| <u>Expenditure by Vote to be appropriated</u> | -      | -      | -      | -     | -      | -      | -     | -      | -      | -      | -     | -     | -       | -       | -       |
| Vote 1 - EXECUTIVE COUNCIL                    | 5,539  | 5,539  | 5,539  | 6,618 | 5,656  | 6,656  | 9,364 | 5,076  | 5,456  | 5,818  | 5,818 | 7,062 | 74,141  | 55,083  | 58,545  |
| Vote 2 - FINANCE AND ADMINISTRATION           | 11,389 | 11,362 | 11,383 | 9,397 | 11,177 | 10,948 | 9,007 | 10,584 | 10,396 | 9,757  | 9,288 | 9,448 | 124,136 | 128,993 | 138,317 |
| Vote 3 - COMMUNITY SERVICES                   | 1,558  | 1,530  | 1,551  | 1,565 | 1,346  | 1,116  | 1,176 | 1,752  | 1,925  | 1,847  | 2,924 | 2,924 | 20,047  | 15,847  | 16,613  |
| Vote 4 - TRAFFIC SERVICES                     | 1,030  | 1,090  | 1,070  | 1,070 | 1,270  | 1,270  | 1,070 | 1,330  | 1,241  | 1,642  | 970   | 1,087 | 14,139  | 14,326  | 15,345  |
| Vote 5 - SOLID WASTE                          | 93     | 81     | 83     | 83    | 80     | 93     | 83    | 83     | 93     | 83     | 83    | 107   | 1,050   | 1,103   | 1,158   |

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|  |          |        |          |          |          |          |          |         |        |         |          |          |         |         |         |
|--|----------|--------|----------|----------|----------|----------|----------|---------|--------|---------|----------|----------|---------|---------|---------|
| Vote 6 - TECHNICAL ADMINISTRATION          | 3,157    | 3,153  | 3,857    | 2,957    | 3,957    | 2,957    | 3,190    | 2,966   | 3,260  | 2,986   | 3,357    | 4,094    | 39,890  | 40,274  | 42,447  |
| Vote 7 - ROADS AND STORMWATER              | 989      | 539    | 629      | 999      | 989      | 639      | 684      | 639     | 984    | 984     | 899      | 177      | 9,150   | 9,574   | 10,138  |
| Vote 8 - ECONOMIC DEVELOPMENT AND PLANNING | 789      | 989    | 999      | 999      | 989      | 989      | 984      | 984     | 984    | 984     | 899      | 1,379    | 11,967  | 13,278  | 15,383  |
| <b>Total Expenditure by Vote</b>           | 24,545   | 24,284 | 25,111   | 23,688   | 25,465   | 24,669   | 25,557   | 23,414  | 23,700 | 24,649  | 23,160   | 26,278   | 294,520 | 278,478 | 297,947 |
| <b>Surplus/(Deficit) before assoc.</b>     | 27,260   | 23,829 | (19,137) | (18,242) | (20,827) | 63,215   | (21,211) | (5,628) | 50,500 | (20,60) | (16,371) | (18,860) | 24,469  | 13,624  | 5,241   |
| Taxation                                   |          |        |          |          |          |          |          |         |        |         |          |          |         |         |         |
| Attributable to minorities                 |          |        |          |          |          |          |          |         |        |         |          |          |         |         |         |
| Share of surplus/(deficit) of associate    |          |        |          |          |          |          |          |         |        |         |          |          |         |         |         |
| <b>Surplus/(Deficit)</b>                   | <b>1</b> | 27,260 | 23,829   | (19,137) | (18,242) | (20,827) | (21,211) | (5,628) | 50,500 | (20,60) | (16,371) | (18,860) | 24,469  | 13,624  | 5,241   |

#### BUDGETED MONTHLY CAPITAL EXPENDITURE (STANDARD CLASSIFICATION)

Capital monthly expenditure projections for the year and revenue for each vote are presented in the table below. It is expected that expenditures be kept within the projections. A monthly report by the accounting officer will explain variations between planned and actual expenditure and remedial action to ensure that expenditure remains within the parameters of the annual budget.

| LIM351 Blouberg - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification) |     |                     |  |  |  |  |  |  |  |  |  |   |  |  |  |
|--|-----|---------------------|--|--|--|--|--|--|--|--|--|---|--|--|--|
| Description  | Ref | Budget Year 2017/18 |  |  |  |  |  |  |  |  |  | Medium Term Revenue and Expenditure Framework |  |  |  |
|  |     |                     |  |  |  |  |  |  |  |  |  |   |  |  |  |

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| R thousand                                 | July  | August | Sept  | October | Nov.  | Dec.  | January | Feb.  | March | April | May   | June  | Budget Year 2016/17 | Budget Year +1 2017/18 | Budget Year +2 2018/19 |
|--|-------|--------|-------|---------|-------|-------|---------|-------|-------|-------|-------|-------|---------------------|------------------------|------------------------|
|  | 1     |        |       |         |       |       |         |       |       |       |       |       |                     |                        |                        |
| <b>Capital Expenditure - Standard</b>      |       |        |       |         |       |       |         |       |       |       |       |       |                     |                        |                        |
| <b>Governance and administration</b>       |       |        | 300   | 4,000   |       | 500   |         |       | 2,000 |       |       |       | 6,800               | 6,500                  | 3,000                  |
| Executive and council                      |       |        | 300   |         |       |       |         |       |       |       |       |       | 300                 |                        |                        |
| Finance and Administration                 |       |        |       | 4,000   |       | 500   |         |       | 2,000 |       |       |       | 6,500               | 6,500                  | 3,000                  |
| <b>Community and public safety</b>         |       |        | 500   | 3,800   | 500   | 3,300 |         |       | 1,400 | 2,000 | 600   | 2,800 | 20,500              | 19,000                 | 26,188                 |
| Community and social services              |       | 1,500  | 500   | 3,000   | 500   | 1,500 |         |       | 500   | 1,500 |       | 1,500 | 12,500              | 10,500                 | 14,500                 |
| Sport and recreation                       |       | 600    |       | 800     |       | 1,800 |         |       | 900   | 500   | 600   | 1,300 | 8,000               | 8,500                  | 11,688                 |
| Public safety                              |       |        |       |         |       |       |         |       |       |       |       |       |                     |                        |                        |
| Housing                                    |       |        |       |         |       |       |         |       |       |       |       |       |                     |                        |                        |
| Health                                     |       |        |       |         |       |       |         |       |       |       |       |       |                     |                        |                        |
| <b>Economic and environmental services</b> | 1,510 | 3,521  | 3,479 | 1,458   | 1,080 | 7,054 | 2,604   | 1,052 | 2,604 | 2,354 | 2,354 | 3,367 | 32,436              | 24,392                 | 17,798                 |
| Planning and development                   |       |        |       |         |       | 4,000 |         |       |       |       |       |       |                     |                        |                        |
| Road transport                             | 1,510 | 3,521  | 3,479 | 1,458   | 1,080 | 3,054 | 2,604   | 1,052 | 2,604 | 2,354 | 2,354 | 3,367 | 28,436              | 24,392                 | 17,798                 |

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|------------------------------|-------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|--------|--------|--------|
| <b>Total Capital Funding</b> | 2,813 | 5,213 | 4,694 | 6,975 | 8,263 | 10,266 | 6,039 | 7,012 | 4,465 | 3,728 | 3,325 | 6,776 | 69,569 | 62,291 | 61,780 |
|------------------------------|-------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|--------|--------|--------|

**9. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE**

The quarterly projections of service delivery targets and performance indicators are presented in the table below. The aim of these targets is to reflect the performance expectations for all departments of the municipality. It also forms the basis for concluding Performance Agreements that will be monitored on a quarterly basis and the Mayor's quarterly report to council in terms of Section 52 (d) of the MFMMA.

| Project   | Description  | Strategic Objectives   | KPI No | Original KPI/Measurable Objective                  | Annual Target  | Baseline                  | Q1(July-Sep)  | Q2(Oct-Dec)  | Q3(Jan-Mar)  | Q4(Apr-Jun)  | Budget         | Portfolio of Evidence   | Responsibility               |
|---|--|--|--------|--|--|---------------------------|---|--|--|--|----------------|---|------------------------------|
| <b>KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT</b> |  |  |        |  |  |                           |   |  |  |  |                |   |                              |
| Construction of Roads (internal street and storm water)             | Development of the specification, and submit to SCM, Advertisement of tendering, Evaluation, Adjudication and appointment of service provider, Service level | Improvement of Roads infrastructure and storm water management | 1.     | % construction of internal street and storm water. | Upgrading of 4.4km of internal Streets from gravel to surface with 80mm interlocking Blocks and storm water channeling by 30 June 2018 | Phase 6,2 and 3 completed | (40% Complete): <b>PLANNING STAGE</b> - Inception, Concept and Viability, Design Development, Tender Stage, Site Handover and Establishment | (60% Complete): <b>CONSTRUCTION STAGE</b> - Earthworks, Layerworks, Storm water, Kerbing | (80% Complete): <b>CONSTRUCTION STAGE</b> - Surfacing, Markings and Signs. | (100% Complete): <b>COMPLETION STAGE</b> - Practical Completion, Completion, and Close-up Reports and As-Built Drawings Development. | R26,335,500.00 | Advertisement letters, site handover minutes, Quarterly Progress reports, pictures and Completion Certificate | Director: Technical services |

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|  |  |   |    |  |  |               |   |  |   |   |               |  |                    |
|--|--|---|----|--|--|---------------|---|--|---|---|---------------|--|--------------------|
| Construction of Preschools for Mokhurumela, Puraspan, Mamehlabe and Inveraan village | agreement Project Hand Over, designs and Construction of Internal street, storm water and project handover | To provide safe and sustainable educational facility services | 2. | % completion of construction of preschools | Four (4) preschools constructed and available for occupation by 30 June 2018 | New Indicator | (31% Complete): <u>PLANNING STAGE -</u> Inception, Concept and Viability, Design Development, Tender Stage, | (61% Complete): <u>PLANNING STAGE -</u> Site Handover and Establishment <u>CONSTRUCTION STAGE -</u> Earthworks, Foundations, Fencing | (78% Complete): <u>CONSTRUCTION STAGE -</u> Services, Brickwork and Roof work | (100% Complete): <u>CONSTRUCTION STAGE -</u> Finishes and Playground . <u>COMPLETION STAGE:</u> Practical Completion , Completion , Close-up Reports and As-Built Drawings. | R8,000,000.00 | Advert, appointment letters, site handover minutes, Quarterly Progress reports, pictures and Completion Certificate, | Technical Services |
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|---|--|--|----|---|---|---|--|---|---|--|---------|---|--|
| Construction of Sports complex for Senwabarwana and Ben Seraki. | Development of the specific action, and submit to SCM, Advertisement of tendering, Evaluation, Adjudication and appointment of service provider, Service level agreement Project Hand Over, designs and Construction of sports | To provide safe and sustainable recreation and social facilities | 3. | % of completed construction work for the Sports Complex | Construction of soccer pitch, Grand stands, change rooms, multi sporting codes Facilities by 30 June 2018 | Phase 1 and 2 Sports complex constructed. | (25% Complete)<br><u>PLANNING STAGE -</u> Inception, Concept and Viability, Design Development, Tender Stage | (50% Complete):<br><u>PLANNING STAGE -</u> Site Handover and Establishment<br><u>CONSTRUCTION STAGE -</u> Earthworks, Foundations, Brickwork for guard house, ablution facilities, office, wall fence and high masts lights. Bore hole. | (75% Complete):<br><u>CONSTRUCTION STAGE -</u> Brickwork, <u>COMPLETION STAGE:</u> Service, brickwork and roof work completed, painting, filling, ceiling, plumbing, carpentry works and installation of high masts lights. | (100% complete)<br><u>CONSTRUCTION STAGE -</u> Finishes installation of high masts lights<br><u>COMPLETION STAGE:</u> Practical Completion, Completion, Close-up Reports and As-Built Drawings Development | R 10,5m | Advert, appointment letters, site handover minutes, Quarterly Progress reports, pictures and Completion Certificate |  |
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|---|---|---|----|---|--|---------------|---|--|--|---|----------------|--|--------------------------------|
| Maintenance of upgraded internal streets. | Complex   | To improve road infrastructure and storm water control management | 4. | Number of Km of upgraded internal street maintained | 25km of upgraded internal streets maintained and potholes patched          | New indicator | N/A   | 10 km of internal street maintained and potholes patched   | 10 km of internal street maintained and potholes patched   | 5 km internal street maintained and potholes patched. | R1,554,000.00  | Implementation reports, ward councillor's confirmation letter and pictures   | Technical services department. |
| Electrification of extensions.            | Development of the specific project, and submit to SCM, Advertisement of tendering, Evaluation, Adjudication and appointment of service provider, Service level agreement Project | To connect and provide sustainable energy by 2020                 | 5. | Number of households connected to electricity grid  | 656 households connected to electricity grid and energized by 30 June 2018 | New Indicator | (42% Complete): <u>PLANNING</u> STAGE - Inception, Concept and Viability, Design Development, Tender Stage and Site Handover and Establishment, Surveying, Pegging and digging of holes | (63% Complete): <u>CONSTRUCTION</u> STAGE - Pole planting, Stringing of MV and LV conductors and installation of pole tops | (100% Complete): <u>CONSTRUCTION</u> STAGE - Transformer mounting and household connection <u>COMPLETION</u> STAGE: Testing and commissioning of 103 households, Practical | N/A   | R 7,983,000.00 | Advertisement appointment letters, site handover minutes, Quarterly Progress reports, pictures and Completion Certificate, | Technical Services (S)         |

|   |  |    |  |   |                                 |   |   |   |   |   |   |            |  |                     |
|---|--|----|--|---|---------------------------------|---|---|---|---|---|---|------------|--|---------------------|
|   | Hand Over, designs and Construction of electricity.                        |    |  |   |                                 |   |   |   | Completion , Completion , Close-up Reports and As-Built Drawings Development. | 100 electrical poles purchased and installed                    | 100 electrical poles purchased and installed                    | R500,000   | Proof of purchase and report on installation | Technical services. |
| Purchase and installation of electrical poles | Renewal of lifespan of electrical assets in municipal supply areas         | 6. | Number of electrical poles purchased and installed in municipal supply areas | 400 electrical poles purchased and installed                    | New indicator                   | 100 electrical poles purchased and installed                    | 100 electrical poles purchased and installed                    | 100 electrical poles purchased and installed                    | 100 electrical poles purchased and installed                                  | 100 electrical poles purchased and installed                    | 100 electrical poles purchased and installed                    | R500,000   | Proof of purchase and report on installation | Technical services. |
| Electrical Maintenance                        | Submission of request, assessment, procurement and electrical maintenance. | 7. | % of electricity breakdown addressed within 14 days of request.              | 100% electricity breakdown addressed within 14 days of request. | Existing Electrical network     | 100% electricity breakdown addressed within 14 days of request. | 100% electricity breakdown addressed within 14 days of request. | 100% electricity breakdown addressed within 14 days of request. | 100% electricity breakdown addressed within 14 days of request.               | 100% electricity breakdown addressed within 14 days of request. | 100% electricity breakdown addressed within 14 days of request. | R950,000   | Register, reports, and Proof of Purchase     | Technical Services  |
| Installation of Emergency Transformers        | Submission of request, assessment, procurement                             | 8. | % of emergency Transformers  | 100% emergency Transformers                                     | Transformer breakdowns register | 100% emergency Transformers installed within 24                 | 100% emergency Transformers installed within 24                 | 100% emergency Transformers installed within 24                 | 100% emergency Transformers installed within 24                               | 100% emergency Transformers installed within 24                 | 100% emergency Transformers installed within 24                 | R1,000,000 | Register, reports, and Proof of Purchase     | Technical Services  |

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| nt and maintenance.   | hours of request.   |     | installed within 24 hours of request.                                      | installed within 24 hours of request.                           | hours of request           | hours of request   | hours of request   | hours of request   | hours of request   | hours of request   |   |  |                                |
|---|---|-----|--|---|----------------------------|--|--|--|--|--|---|--|--------------------------------|
| Installation of Culverts and construction of Wing walls in various villages | To ensure installation of culverts and construction of wing walls in 16 various villages.             | 9.  | Number of villages with installed culverts and construction of wing walls. | 16 villages with installed culverts and constructed wing walls. | Maintenance Plan           | 4 villages with installed culverts and constructed wing walls. | 4 villages with installed culverts and constructed wing walls. | 4 villages with installed culverts and constructed wing walls. | 4 villages with installed culverts and constructed wing walls. | 4 villages with installed culverts and constructed wing walls. | R 2, 200.000. (shared with maintenance of roads budget) | Signed Project Progress Report   | Technical Services             |
| Purchase of transformers and Auto re-closer from suppliers                  | To connect and provide sustainable energy to all households by 2020                                   | 10. | Number of transformers and Auto re-closers purchased and installed         | 20 transformers purchased and installed                         | Register of transformers   | 5 transformers purchased and installed.                        | 5 transformers purchased and installed.                        | 5 transformers purchased and installed.                        | 5 transformers purchased and installed.                        | 5 transformers purchased and installed.                        | R750,000.00   | Reports on internal street graded, ward councilor's confirmation letter and Pictures | Technical services department. |
| Operation and Maintenance of internal Streets                               | To ensure proper maintenance of all surfaced and gravel internal streets and access Roads and related | 11. | Number of KM of internal street graded                                     | 400km internal Street graded                                    | Operation maintenance Plan | 100km internal street graded                                   | 100km internal street graded                                   | 100km internal street graded                                   | 100km internal street graded                                   | 100km internal street graded                                   | R2,200,000  | Reports on internal street graded, ward councilor's confirmation letter and Pictures | Technical Services             |

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|---|---|---|-----|--|---|----------------------------------|---|---|---|---|---------------------------------|---|--|--------------------|
|   | internal streets and storm water.                         | storm water control   | 12. | Number of KM of internal street re-graveled        |   | 20km internal street re-graveled | Operation maintenance Plan                                  | 5km internal street re-graveled                             | 5km internal street re-graveled                             | 5km internal street re-graveled                             | 5km internal street re-graveled | OPEX                                    | internal street re-graveled, ward councilor's confirmation letter and Pictures | Technical Services |
| Implementation of an Integrated Waste Management Plan | Development of an action plan and implementation reports. | To ensure a safe and clean environment by implementing the IWMP | 13. | % of implementation of an IWMP.                    | 11 monthly reports on the implementation of the IWMP. | Approved IWMP                    | 3 monthly reports which appeared before Portfolio committee | 2 monthly reports which appeared before Portfolio committee | 3 monthly reports which appeared before Portfolio committee | 3 monthly reports which appeared before Portfolio committee | OPEX                            | Action Plan and implementation reports. | Community Services   |                    |
| Weekly waste collection service.                      | Weekly waste collection service.                          | Number of households with access to waste removal services.     | 14. | 18544 households receiving weekly waste collection | Weekly waste collection done.                         | Waste collection schedule.       | Monthly collection reports                                  | Monthly waste collection reports.                           | Monthly waste collection reports.                           | Monthly waste collection reports.                           | OPEX                            | Collection reports                      | Community Services.  |                    |
| Waste management expansion                            | Waste management expansion                                | Collection of waste in all households of Machaba and Eldorado.  | 15. | Number of villages provided (extension) with waste | Waste expanded to the 4 villages                      | Waste collected at 14 villages   | NA  | 2 villages (Eldorado and Machaba)                           | Collection at 2 villages                                    | Monitoring of the programme                                 | OPEX                            | Collection reports                      | Community Services.  |                    |

|  |  |     |  |                                   |  |   |  |                                 |                                |   |  |                    |  |  |  |  |  |  |  |  |  |  |  |  |
|--|--|-----|--|-----------------------------------|--|---|--|---------------------------------|--------------------------------|---|--|--------------------|--|--|--|--|--|--|--|--|--|--|--|--|
|  |  |     |  |                                   |  | management  |  |                                 |                                |   |  |                    |  |  |  |  |  |  |  |  |  |  |  |  |
| Management of Landfill sites                     | To ensure proper management of Senwabarwana Land-fill site.                                    | 16. | Senwabarwana Landfill site operating in line with the required standards | Properly managed landfill site.   | License of Senwabarwana Landfill site. | Development of a landfill site operational plan. Monthly reports. | Monitoring and monthly reports         | Monitoring and monthly reports  | Monitoring and monthly reports | R 3m  | Available landfill site operational plan and monthly reports | Community Services |  |  |  |  |  |  |  |  |  |  |  |  |
| Management of a transfer station                 | To ensure proper management of the Taaibosch Transfer station                                  | 17. | Taaibosch transfer station operating in line with the required standards | Properly managed landfill sites   | Constructed Taaibosch transfer station | Development of a transfer station operational plan                | Monthly reports.                       | Monitoring and monthly reports  | OPEX                           | Available transfer station operational plan and monthly reports | Community Services   |                    |  |  |  |  |  |  |  |  |  |  |  |  |
| Purchase of industrial bins                      | To provide industrial bins around Senwabarwana for waste control                               | 18. | Provision of 10 industrial bins to communities.                          | 10 Purchased industrial bins      | 18 industrial bins in place            | Data base and specification                                       | Delivery and supply at strategic areas | Monthly collection reports      | R600 000,00                    | Delivery note and availability of industrial bins               | Community Services   |                    |  |  |  |  |  |  |  |  |  |  |  |  |
| Maintenance of recreational Parks and Cemeteries | To ensure a safe and clean environment by implementing the Environmental Management Plan (EMP) | 19. | Number of recreational parks maintained                                  | Two recreational parks maintained | New indicator                          | Development of maintenance plan                                   | Implementation maintenance plan        | Implementation maintenance plan | OPEX                           | Photos of a complete and user-friendly municipal park.          | Community services.  |                    |  |  |  |  |  |  |  |  |  |  |  |  |



|                                       |                     |  |     |  |                                   |  |                                       |   |   |   |             |   |                     |
|---------------------------------------|---------------------|--|-----|--|-----------------------------------|--|---------------------------------------|---|---|---|-------------|---|---------------------|
|                                       | Numbering of graves | To ensure a safe and clean environment by implementing the Environmental Management Plan (EMP) | 20. | Number of Senwabarwana and Alldays graves numbered.    | All Senwabarwana graves numbered. | Available Senwabarwana and Alldays cemeteries. | Development of a database for graves. | All graves numbered with numbered tokens. | Management and maintenance of the graves. | Management and maintenance of the graves. | R 50 000.00 | Photos and register of numbered graves. | Community services. |
| Environmental Education and Awareness |                     | To educate communities on environmental issues   | 21. | Number of Awareness & Educational campaigns conducted. | 4 awareness campaigns conducted   | Approved Environmental Plan                    | 1 Awareness & Educational campaign.   | 1 Awareness & Educational campaign        | 1 Awareness & Educational campaign.       | 1 Awareness & Educational campaign.       | OPEX        | Minutes and attendance registers.       | Community Services  |

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| Project                          | Project Description  | Strategic Objectives   | KPI No | Original KPI/Measurable Objective  | Annual Target  | Baseline        | Q1 (July-Sep)                         | Q2 (Oct-Dec)   | Q3 (Jan-Mar)   | Q4 (Apr-Jun)                               | Budget | Portfolio of Evidence                    | Responsibility               |                            |  |  |
|----------------------------------|--|--|--------|--|--|-----------------|---------------------------------------|--|--|--|--------|--|------------------------------|----------------------------|--|--|
| Support for Special Focus groups | Establishment of functional effective special focus groups | To promote the needs and interests of special focus groupings. | 22.    | Number of ward based Men's forum established                               | 22   | New indicator   | 11 Ward Based Men's forum established | 11 Ward Based Men's forum established                                  |  |  |        | R 900 000.00                             | Reports, Attendance register | Municipal Manager's Office |  |  |
|                                  |  |  |        | Number of municipal Men's council established                              | 1  | New indicator   | N/A                                   | N/A  | 1 Municipal Men's Council established                                  |  |        |  |                              |                            |  |  |
|                                  |  |  |        | Number of 16 days of activism event against women and children coordinated | 2  | Events calendar | N/A                                   | 2 events on 16 days of activism against women and children coordinated | 2 events on 16 days of activism against women and children coordinated |  |        |  |                              |                            |  |  |
|                                  |  |  |        | Number of children's day celebrated  | 1  | Events calendar | N/A                                   | 1 Children's day celebrated.   | 1 children's day event celebrated                                      |  |        |  |                              |                            |  | Report on the hosting and celebration of children's day Pictures |
|                                  |  |  |        | Number of Take a girl child to work  | One (1) Take a girl child to work campaign coordinated | New indicator   | N/A                                   | N/A  | N/A  | One (1) Take a girl child to work campaign |        | Report, attendance register and pictures | Municipal Manager's Office   |                            |  |  |

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| Project  | Project Description | Strategic Objectives | KPI No | Original KPI/Measurable Objective                           | Annual Target   | Baseline                        | Q1 (July-Sep)                                     | Q2 (Oct-Dec)                                      | Q3 (Jan-Mar)  | Q4 (Apr-Jun)  | Budget | Portfolio of Evidence  | Responsibility             |
|--|---------------------|----------------------|--------|---|---|---------------------------------|---|---|---|---|--------|--|----------------------------|
| <b>KPA2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT</b> |                     |                      |        |   |   |                                 |   |   |   |   |        |  |                            |
|  |                     |                      | 24.    | campaign coordinated  |   | Established special focus fora. | 5 special fora meetings coordinated and supported | 5 special fora meetings coordinated and supported | 5 special fora meetings coordinated and supported   | 5 special fora meetings coordinated and supported     |        | Minutes, Report Attendance Register and Resolution register. | Municipal Manager's Office |
|  |                     |                      |        | Number of Special focus fora coordinated and supported      | 20 Special fora meetings coordinated and supported.   |                                 | N/A   | N/A   | N/A   | 5 special fora meetings coordinated and supported     |        | Report and Attendance register                               | Municipal Manager's Office |
|  |                     |                      |        | Number of youth commemoration events                        | 1 youth commemoration event coordinated and supported | Events calendar                 | N/A   | N/A   | N/A   | 1 youth commemoration event coordinated and supported |        | Reports, Attendance register                                 | Municipal Manager's Office |
|  |                     |                      |        | Number of schools visited through Back to school programmes | 20 schools visited through back to school programme   | Back to school programme        | N/A   | N/A   | 20 schools visited through back to school programme | N/A   |        | Report and Attendance register                               | Municipal Manager's Office |
|  |                     |                      |        | Number of disability and elderly commemoration event        | One(1) disability and elderly commemoration event     | Programme                       | N/A   | 1 disability and elderly commemoration event      | N/A   | N/A   |        | Report and attendance register                               | Municipal Manager's Office |

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| Project  | Project Description  | Strategic Objectives                       | KPI No | Original KPI/Measurable Objective  | Annual Target                                 | Baseline           | Q1(July-Sep)                            | Q2(Oct-Dec)                             | Q3(Jan-Mar)                             | Q4(Apr-Jun)                             | Budget | Portfolio of Evidence                                       | Responsibility             |
|--|--|--|--------|--|---|--------------------|---|---|---|---|--------|---|----------------------------|
| <b>KPA2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT</b> |  |  |        |  |   |                    |   |   |   |   |        |   |                            |
| <b>HIVAIDS DEVELOPMENT PROGRAMME</b>                                 | Development of schedule of meetings, issue to all relevant stakeholders, development of documentation with invitation for a meeting, distribution, reminders and meeting | To reduce the number of HIVAIDS infections | 25.    | Number of Local HIV/AIDS Council meeting coordinated                             | Four (4) Local HIV/AIDS council meetings held | HIV/AIDS programme | 1                                       | 1                                       | 1                                       | 1                                       | OPEX   | Minutes, Report Attendance Register and resolution register | Municipal Manager's Office |
|  |  |  |        |  |   |                    | 22 Ward Aids Council meetings organized | 22 Ward Aids Council meetings organized | 22 Ward Aids Council meetings organized | 22 Ward Aids Council meetings organized | OPEX   | Minutes, Report Attendance Register                         | Municipal Manager's Office |
|  |  |  |        |  |   |                    | 1                                       | 1                                       | 1                                       | 1                                       | OPEX   | Minutes, Report Attendance Register                         | Municipal Manager's Office |
|  |  |  | 26.    | Number of ward Aids Council meetings organized                                   | 88 ward Aids Council meetings organized       | New indicator      | 1                                       | 1                                       | 1                                       | 1                                       | OPEX   | Minutes, Report Attendance Register                         | Municipal Manager's Office |
|  |  |  |        |  |   |                    | 22 Ward Aids Council meetings organized | 22 Ward Aids Council meetings organized | 22 Ward Aids Council meetings organized | 22 Ward Aids Council meetings organized | OPEX   | Minutes, Report Attendance Register                         | Municipal Manager's Office |
|  |  |  | 27.    | Number of HAST(HIV AND AIDS STI AND TB) awareness campaigns and preventions held | Four (4) HAST awareness campaigns             | Calendar events    | 1                                       | 1                                       | 1                                       | 1                                       | OPEX   | Minutes, Report Attendance Register                         | Municipal Manager's Office |

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| Project   | Project Description  | Strategic Objectives   | KPI No | Original KPI/Measurable Objective  | Annual Target  | Baseline  | Q1 (July-Sep)  | Q2 (Oct-Dec) | Q3 (Jan-Mar) | Q4 (Apr-Jun) | Budget       | Portfolio of evidence                   | Responsibility             |
|---|--|--|--------|--|--|---|--|--------------|--------------|--------------|--------------|---|----------------------------|
|   |  |  |        | <b>KPA2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT</b>               |  |   |  |              |              |              |              |   |                            |
|   |  |  | 28.    | Number of CBO meetings coordinated   | Four (4) CBO meetings coordinated  | CBO database  | 1  | 1            | 1            | 1            | OPEX         | Minutes, Report Attendance Register     | Municipal Manager's Office |
| Organizational Design and Human Resource capacity | Filling of section 57 managers vacant posts  | To ensure compliance on appointment of vacant section 57 managers posts. | 29.    | Number of vacant section 57 managers posts filled within 3 months                  | Four (4) reports developed on Appointment of section 57 managers for vacant posts in line with Regulation on appointment and Conditions of Employment of senior managers | Local Government: Regulation on Appointment and Conditions of Employment of senior managers | 1  | 1            | 1            | 1            | OPEX         | Council resolution, appointment letters | Municipal Manager          |
| Performance Management                            | Development of draft performance agreements, Engage relevant senior managers, Submit the | To ensure compliance with Municipal systems Act                          | 30.    | Signing of performance plans and agreements by all section 57 managers for the new | Six (6) senior managers including Accounting officer with signed performance   | PMS policy framework work   | All senior managers including accounting officer signed performance plans and agreement. | N/A          | N/A          | N/A          | R 179 000.00 | Signed employment contracts             | Municipal manager          |

| Project                           | Project Description  | Strategic Objectives   | KPI No | Original KPI/Measurable Objective                                 | Annual Target  | Baseline   | Q1 (July-Sep)                               | Q2 (Oct-Dec)   | Q3 (Jan-Mar) | Q4 (Apr-Jun) | Budget | Portfolio of Evidence   | Responsibility             |  |
|-----------------------------------|--|--|--------|---|--|--|---|--|--------------|--------------|--------|---|----------------------------|--|
|                                   |  |  |        |   |  | <b>KPA2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT</b> |   |  |              |              |        |   |                            |  |
|                                   | final Performance of senior managers to municipal manager for signing and for municipal manager to the mayor for signing and submit the performance agreement to the MEC for department of Cooperative Governance Human Settlement and Traditional Affairs |  |        | financial year and individual performance assessments             | 187 employees with signed performance plans and agreements |  |   |  |              |              |        |   |                            |  |
|                                   |  |  | 31.    | Number of none section 57 employees with signed performance plans | 187 employees with signed performance plans                | PMS Policy framework available                                       | 187 employees with signed performance plans | N/A  | N/A          | N/A          | OPEX   | Signed Performance Plans  | Municipal Manager's Office |  |
| <b>Human Resource Development</b> | Disseminate the strategy to relevant stakeholders to solicit inputs, consolidation of the  | To address the retention of skilled personnel, address work place skills gaps and also | 32.    | To review the retention strategy                                  | Retention Strategy reviewed                                | Retention Strategy due for review                                    | 1st Draft of Retention strategy             | Final Retention Strategy submitted to Council for approval | N/A          | N/A          | OPEX   | Retention strategy document and Council resolution for approval | Corporate Services         |  |

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| Project | Project Description   | Strategic Objectives                 | KPI No | Original KPI/Measurable Objective                                    | Annual Target                       | Baseline         | Q1 (July-Sep)                       | Q2 (Oct-Dec)                        | Q3 (Jan-Mar)                        | Q4 (Apr-Jun)                        | Budget       | Portfolio of evidence | Responsibility     |
|---------|---|--------------------------------------|--------|--|-------------------------------------|------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|--------------|-----------------------|--------------------|
|         |   |                                      |        | <b>KPAZE MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT</b> |                                     |                  |                                     |                                     |                                     |                                     |              |                       |                    |
|         | inputs, submission to Executive for council approval and implementation of the strategy   | promote community skills development |        |  |                                     |                  |                                     |                                     |                                     |                                     |              |                       |                    |
|         | Distribution of Skills Audit Form to employees for completion, Consolidate the form and submit to training committee, Training committee approve, submit to MM for signing off and submit to LGSETA |                                      | 33.    | Number of employees and councilors trained                           | 98 employees and councilors trained | Work skills plan | 25 employees and councilors trained | 25 employees and councilors trained | 25 employees and councilors trained | 23 employees and councilors trained | R 750 000.00 | Training Report       | Corporate Services |

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| Project  | Project Description   | Strategic Objectives                  | KPI No | Original KPI/Measurable Objective  | Annual Target   | Baseline                      | Q1 (July-Sep) | Q2 (Oct-Dec)           | Q3 (Jan-Mar)  | Q4 (Apr-Jun)                            | Budget   | Portfolio of evidence  | Responsibility     |
|--|---|---------------------------------------|--------|--|---|-------------------------------|---------------|------------------------|---|---|----------|--|--------------------|
| <b>KPA2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT</b> |   |                                       |        |  |   |                               |               |                        |   |   |          |  |                    |
|  | Development of WSP, Present it to LLF, Present it to management and submit it to LGSETA                 |                                       | 34.    | To develop WSP and submit to LGSETA  | 1 work skills plan developed and submitted to LGSETA by 30 April 2018 | 2018/19 WSP in place          | N/A           | N/A                    | Consultation with stakeholders on development of a Draft WSP. | 1 WSP developed and submitted to LGSETA | OPEX     | Approved WSP Document and Acknowledgement of receipt by the LGSETA | Corporate Services |
|  | Development of WSP annual report, Present it to LLF, Present it to management and submit it to LGSETA   |                                       | 35.    | To submit 2016/17 WSP Annual report to LGSETA  | 1 WSP Annual Report submitted to LGSETA by the 30 April 2018          | WSP annual report for 2015/16 | N/A           | N/A                    | N/A   | Develop and Submit WSP report to LGSETA | OPEX     | WSP Report and Acknowledgement of receipt                          | Corporate Services |
|  | Notify councilors when there is learner ship programme, Learners apply, selection of learners and train |                                       | 36.    | Number of External stakeholders capacitated through learner ships and internships programmes | 600 Learners Recruited.   | Leadership programme          | N/A           | 600 learners recruited | N/A   | N/A                                     | OPEX     | Reports Names of beneficiaries                                     | Corporate Services |
| Purchase of furniture  | Spending budget on  | To purchase furniture for the offices | 37.    | % budget spent on  | 100%  | 100%                          | 70%           | 30%                    | N/A   | N/A                                     | R580 000 | Proof of purchase  | Corporate          |

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| Project                       | Project Description  | Strategic Objectives   | KPI No | Original KPI/Measurable Objective                            | Annual Target                                       | Baseline                               | Q1(July-Sep)  | Q2(Oct-Dec)   | Q3(Jan-Mar)   | Q4(Apr-Jun)   | Budget       | Portfolio of evidence                                       | Responsibility             | KPA2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT |  |  |  |  |  |  |  |  |  |  |  |
|-------------------------------|--|--|--------|--|---|--|---|---|---|---|--------------|---|----------------------------|---|--|--|--|--|--|--|--|--|--|--|--|
|                               |  |  |        |  |   |  |   |   |   |   |              |   |                            | Services  |  |  |  |  |  |  |  |  |  |  |  |
|                               | purchasing furniture   |  |        | purchase of furniture  |   |  |   |   |   |   |              | Section 71 report   | Services                   |   |  |  |  |  |  |  |  |  |  |  |  |
| <b>Employee Wellness</b>      | Organize and present Employee Assistance campaigns for all staff members | To promote Employee Wellness and manage Injuries on duty (IOD)   | 38.    | Number of Medical Surveillance and wellness campaigns        | 2 medical surveillance and 2 campaigns              | Two medical surveillance and campaigns | 1 Awareness campaigns                               | 1 Medical Surveillance                              | 1 Awareness campaigns                               | 1 Medical Surveillance                              | R 100 000.00 | Surveillance report Invitation/ Notices Attendance register | Corporate Services         |   |  |  |  |  |  |  |  |  |  |  |  |
| <b>Sports Council support</b> | Coordination of sports programs  | To enable sport council to function properly in identification of talents, facilitate workshops, host tournaments and competitions | 39.    | Number of Sports council meetings coordinated and supported  | 4 Sports council meetings coordinated and supported | Concepts documents                     | 1 Sports council meetings coordinated and supported | 1 Sports council meetings coordinated and supported | 1 Sports council meetings coordinated and supported | 1 Sports council meetings coordinated and supported | R 600 000.00 | Reports   | Municipal Manager's Office |   |  |  |  |  |  |  |  |  |  |  |  |
|                               | Mayor's tournament coordination  | Promote excellence and high performance in sport   | 40.    | To identify best players in all participating sporting codes | 1   | Fixtures and programme of action       | Ward level competition                              | Tournament conducted.                               | Assessment of Mayor's tournament                    | Planning for the next tournament.                   |              | Reports   | Municipal Manager's Office |   |  |  |  |  |  |  |  |  |  |  |  |
|                               | Mayor's Marathon coordination  | Promote good health and excellence in athletics  | 41.    | To identify number of athletes to compete at provincial,     | 1 marathon  | Annual calendar                        | Mini marathons at ward levels                       | Participate in all athletics calendar races         | Participate in all athletics calendar races         | Mayor's marathon                                    |              | Reports   | Municipal Manager's Office |   |  |  |  |  |  |  |  |  |  |  |  |

| Project  | Project Description   | Strategic Objectives   | KPI No | Original KPI/Measurable Objective  | Annual Target   | Baseline  | Q1 (July-Sep)   | Q2 (Oct-Dec)  | Q3 (Jan-Mar)   | Q4 (Apr-Jun)   | Budget       | Portfolio of evidence   | Responsibility                |
|--|---|--|--------|--|---|---|---|---|--|--|--------------|---|-------------------------------|
|  |   |  |        | national and international level   |   |   |   |   |  |  |              |   |                               |
| <b>Sports coordination for employees</b>                 | Organize sports activities for employees for healthy lifestyle. | Employees on healthy life style  | 42.    | Number of sports days organized  | 48 of sports days organized   | Sports Development plan                         | 12 of sports days organized   | 12 of sports days organized   | 12 of sports days organized                            | 12 of sports days organized                            | R 786 520.00 | Report and Attendance Register                                  | Corporate services department |
| <b>IT Backup Systems</b>                                 |   | Renewal of backup system   | 43.    | Number of IT backup system report produced   | 108 reports per annum   | New indicator                                   | 27 reports per quarter  | 54 reports per quarter  | 81 reports per quarter                                 | 27 reports per quarter                                 | R300,00      | IT Backup System Quarterly reports                              | Corporate Services department |
| <b>Vehicle Purchase</b>                                  | Purchasing of municipal fleet including plant                   | To purchase vehicles and plant   | 44.    | To purchase municipal vehicles and plant   | Purchase 4x pick up vans and 2x sedans  | Municipal vehicle                               | Purchase 4x pick up vans  | Purchase 2x sedans  | N/A  | N/A  | R5,200,00    | Delivery Note and proof of purchase                             | Corporate Services department |
| <b>Licensing and registration of vehicles Management</b> | Decentralization of licensing services                          | To ensure that registering authority transactions are provided at Eldorado and Alldays | 45.    | Registering Authority services provided at Rawishi and Laanglagte satellite offices. | Revenue generated through Registering Authority services at satellite offices | Learners license services provided at Satellite | Engagement of the Department of Transport to open the registering authority transactions. | Registering Authority transactions open and services provided to communities. | Reporting on revenue generated out of the RA services. | Reporting on revenue generated out of the RA services. | OPEX         | Reports on correspondences with the Department of Transport and | Community services            |

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|                           |  |  |  |  |  |  |  |  |  |                                     |   |   |  |  |  |   |  |   |                           |
|---------------------------|--|--|--|--|--|--|--|--|--|-------------------------------------|---|---|--|--|--|---|--|---|---------------------------|
|                           |  |  |  |  |  |  |  |  |  |                                     | revenue generated out of RA services.   |   |  |  |  |   |  | Comm<br>unity<br>Services               |                           |
|                           |  |  |  |  |  |  |  |  |  | Approved action plan                | 3 monthly reports which appeared before Portfolio committee.                  | 2 monthly reports which appeared before Portfolio committee | 3 monthly reports which appeared before Portfolio committee        | 3 monthly reports which appeared before Portfolio committee        | 3 monthly reports which appeared before Portfolio committee        | 3 monthly reports which appeared before Portfolio committee | OPEX   | Action Plan and implementation reports. | Comm<br>unity<br>Services |
|                           |  |  |  |  |  |  |  |  |  | A drive-through office constructed. | Engaging the Department of Transport regarding the activation of the service. | Services rendered to communities.                           | Reports on the amount generated through the drive-through service. | Reports on the amount generated through the drive-through service. | Reports on the amount generated through the drive-through service. | OPEX  | Reports on correspondences with the Department of Transport and revenue generated out of drive-through services. | Comm<br>unity<br>services.              |                           |
|                           |  |  |  |  |  |  |  |  |  | Approved action plan                | 3 monthly reports which appeared before Portfolio committee.                  | 2 monthly reports which appeared before Portfolio committee | 3 monthly reports which appeared before Portfolio committee        | 3 monthly reports which appeared before Portfolio committee        | 3 monthly reports which appeared before Portfolio committee        | 3 monthly reports which appeared before Portfolio committee | OPEX   | Action Plan and implementation reports. | Comm<br>unity<br>Services |
|                           |  |  |  |  |  |  |  |  |  | 2017/18 traffic                     | 3 joint operation   | 3 joint operations  | 3 joint operations   | 3 joint operations   | 3 joint operations   | 3 joint operation   | OPEX   | Attendance registers                    | Comm<br>unity             |
|                           |  |  |  |  |  |  |  |  |  | 2017/18 traffic                     | 3 joint operation   | 3 joint operations  | 3 joint operations   | 3 joint operations   | 3 joint operations   | 3 joint operation   | OPEX   | Attendance registers                    | Comm<br>unity             |
|                           |  |  |  |  |  |  |  |  |  | 2017/18 traffic                     | 3 joint operation   | 3 joint operations  | 3 joint operations   | 3 joint operations   | 3 joint operations   | 3 joint operation   | OPEX   | Attendance registers                    | Comm<br>unity             |
|                           |  |  |  |  |  |  |  |  |  | 2017/18 traffic                     | 3 joint operation   | 3 joint operations  | 3 joint operations   | 3 joint operations   | 3 joint operations   | 3 joint operation   | OPEX   | Attendance registers                    | Comm<br>unity             |
|                           |  |  |  |  |  |  |  |  |  | 2017/18 traffic                     | 3 joint operation   | 3 joint operations  | 3 joint operations   | 3 joint operations   | 3 joint operations   | 3 joint operation   | OPEX   | Attendance registers                    | Comm<br>unity             |
|                           |  |  |  |  |  |  |  |  |  | 2017/18 traffic                     | 3 joint operation   | 3 joint operations  | 3 joint operations   | 3 joint operations   | 3 joint operations   | 3 joint operation   | OPEX   | Attendance registers                    | Comm<br>unity             |
| <b>Traffic Management</b> |  |  |  |  |  |  |  |  |  | 2017/18 traffic                     | 3 joint operation   | 3 joint operations  | 3 joint operations   | 3 joint operations   | 3 joint operations   | 3 joint operation   | OPEX   | Attendance registers                    | Comm<br>unity             |

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|  |   |  |  |     |  |  | business plan.  |   | the project.                                  | the project  |                             | s and implementation records. | services.   |                            |
|--|---|--|--|-----|--|--|---|---|---|--|-----------------------------|-------------------------------|---|----------------------------|
|  | By-law enforcement  | Ensure the health and safety of local communities.   |  | 54. | 2 by-law enforcement operations conducted in Senwabarwana town.    | 2 operations conducted   | Community Safety Plan                                   | Preparatory meeting   | Operation conducted within Senwabarwana town. | De-briefing of the previous operation  | Operation conducted.        | OPEX                          | Records of operations conducted.  | Municipal Manager's Office |
|  | Development of a facilities management plan                           | To ensure the development of a facilities management plan.   |  | 55. | Facilities management plan developed.                              | Approved facilities management plan  | Municipal facilities                                    | Develop the process plan  | Develop the draft plan                        | Plan approved.   | Implementation of the plan. | R 300 000.00                  | Final approved plan.  | Community services.        |
|  | Coordinate performance assessment session as per PMS policy framework | To ensure individual performance assessment for employees is coordinated as per PMS policy framework |  | 56. | Number of performance assessment session coordinated and supported | 02 performance assessment sessions coordinated and supported (Mid-year and Annual performance session) | Section 57 Performance session conducted previous years | 01 performance assessment session coordinated and supported (Annual performance ) | N/A   | 01 performance assessment session for employees coordinated and supported (Mid-year performance) | N/A                         | R1 63 000.00                  | Assessment reports, minutes of performance assessment session, attendance register. | Municipal Manager's office |
|  | Facilitate coordination of B2B.                                       | To ensure full compliance to COGTA initiative.   |  | 57. | Number of reports compiled and submitted to COGTA                  | 12 Reports submitted   | New indicator   | 3 reports submitted   | 3 reports submitted                           | 3 reports submitted  | 3 reports submitted         | OPEX                          | Monthly reports submitted, acknowledgment receipt                                   | Municipal Manager's Office |
|  | Development of schedule of meetings, issue to all                     | To hold management meetings for proper   |  | 58. | Number of management meetings held                                 | 24 (1 bi-weekly)   | Year plan developed                                     | 6   | 6   | 6  | 6                           | OPEX                          | Schedule of meetings  | Municipal Manager          |
| <b>Facilities Maintenance</b>            | <b>Coordination of Back to Basics program</b>                         |  |  |     |  |  |   |   |   |  |                             |                               |   |                            |
| <b>Institutional Management meetings</b> |   |  |  |     |  |  |   |   |   |  |                             |                               |   |                            |

|  |  |  |     |   |                                 |                            |                                      |   |   |  |      |  |  |  |  |  |  |   |                            |
|--|--|--|-----|---|---------------------------------|----------------------------|--------------------------------------|---|---|--|------|--|--|--|--|--|--|---|----------------------------|
|  | relevant stakeholders, development of documentation with invitation for a meeting, distribution, reminders and meeting   | planning and monitoring.                                 |     |   |                                 |                            |                                      |   |   |  |      |  |  |  |  |  |  | Minutes/Report Attendance Registers Resolution register                           | er's Office                |
| <b>Local Intergovernmental Relations</b> | Development of schedule of meetings, issue to all relevant stakeholders, development of documentation with invitation for a meeting, distribution, reminders and meeting |  | 59. | Number of the local IGR Forum held      | 4 meetings per annum            | Schedule of the meetings   | 1                                    | 1   | 1   | 1  |      |  |  |  |  |  |  | Agenda Minutes/Report, Attendance registers and Resolution implementation monitor | Municipal Manager's Office |
| <b>PROMULGATION OF BY-LAWS</b>           | Development and review of by-laws  | Ensure compliance with regard to promulgation of by-laws | 60. | Number of municipal by-laws promulgated | 3 municipal by-laws promulgated | Municipal by-laws in place | Identify and Develop a Draft by-laws | Conduct consultative session on draft by-laws for public scrutiny | Promulgation of 3 by-laws on government gazette | Disseminate approved by laws to stakeholders | OPEX |  |  |  |  |  |  | Reports and Notice of promulgation,   | Municipal manager          |

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| Project  | Project Description | Strategic Objectives   | KPI No | Original KPI/Measurable Objective  | Original Annual Target  | Baseline  | Q1(July-Sep)                          | Q2(Oct-Dec)                                      | Q3(Jan-Mar)                  | Q4(Apr-Jun)                  | Budget          | Portfolio of Evidence        | Responsibility                    |
|--|---------------------|--|--------|--|---|---|---------------------------------------|--|------------------------------|------------------------------|-----------------|------------------------------|-----------------------------------|
| <b>KPA3 LOCAL ECONOMIC DEVELOPMENT</b>               |                     |  |        |  |   |   |                                       |  |                              |                              |                 |                              |                                   |
| Support to LED projects                              |                     | To grow the municipal economy and create a conducive environment for job creation and enterprise development | 61.    | Number of LED projects supported and sustained   | 04 supported LED projects                                       | LED projects in place   | Needs analysis                        | Facilitate the procurement of projects resources | Monitoring of the projects   | Monitoring of the projects   | R 500,000.00    | Project & monitoring reports | Economic Development and Planning |
| Municipal EPWP and Municipal Capital Works Programme |                     |  | 62.    | Number of Job opportunities Created and sustained through municipal EPWP by June 2017/18 | 200 jobs created and sustained through EPWP project.            | 200 EPWP job opportunities created in the 2017/18 FY            | 200 appointed EPWP                    | 200 appointed EPWP sustained                     | 200 appointed EPWP sustained | 200 appointed EPWP sustained | R3,000,000.00   | Register of beneficiaries.   | Community services                |
|  |                     |  | 63.    | Number of Job opportunities Created and sustained through Alien Plant project.           | 25 jobs created and sustained through EPWP Alien Plant project. | 25 Alien Plant EPWP job opportunities created in the 2017/18 FY | Recruitment of project beneficiaries. | 25 appointed beneficiaries.                      | Implementation reports       | Implementation reports       | R1.2 000 000.00 | Register of beneficiaries.   | Community services                |
|  |                     |  | 64.    | Number of Job opportunities Created and sustained through Senwabarwa                     | 29 jobs created and sustained through EPWP Senwabarwa           | 29 Senwabarwa ana Waste EPWP job opportunities created in       | Recruitment of project beneficiaries. | 29 appointed beneficiaries.                      | Implementation reports       | Implementation reports       | R350,000.00     | Register of beneficiaries.   | Community services                |

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| Project   | Project Description  | Strategic Objectives | KPI No | Original KPI/Measurable Objective  | Original Annual Target  | Baseline   | Q1(July-Sep)   | Q2(Oct-Dec)  | Q3(Jan-Mar)                                | Q4(Apr-Jun)                 | Budget      | Portfolio of Evidence  | Responsibility                    |
|---|--|----------------------|--------|--|---|--|--|--|--|-----------------------------|-------------|--|-----------------------------------|
|   |  |                      |        | na Waste project.  | na Waste project.   | the 2017/18 FY   |  |  |  |                             |             |  |                                   |
|   |  |                      | 65.    | Number of Jobs Created and sustained through Implementation of Municipal Capital works programme by June 2018. | 360 short term jobs created through Municipal Capital works programme | The municipality would be creating 360 new jobs from 1 capital projects each with a minimum of 20 short term jobs. | 100  | 100  | 60   | 60                          | OPEX        |  | Economic Development and Planning |
| Blouberg RRR  | To create jobs and clean the environment through the usage of cooperatives |                      | 66.    | Number of cooperatives established   | 3 Cooperatives established with 05 members                            | Integrated Waste Management Plan   | 3 cooperatives established and capacitated                                     | Monitoring and intervention  | Monitoring and intervention                | Monitoring and intervention | OPEX        | Cooperative certificate and proof meetings or workshops  | Community services                |
| Development of Blouberg Growth Strategy (Vision 2040) | To develop growth and development strategy                                 |                      | 67.    | Number of growth and development strategy developed and approved   | 01 approved strategy  | New indicator  | Appointment of the service provider. Signing of SLA with the service provider. | Develop status quo report, public consultation on status quo report. | Develop draft report, Public consultation. | Approval of the strategy.   | R600 000.00 | Minutes of the PSC Appointment letter of the service provider, signed SLA. And Council resolution. | Economic Development and Planning |

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| Project   | Project Description  | Strategic Objectives | KPI No | Original KPI/Measurable Objective                              | Original Annual Target   | Baseline  | Q1 (July-Sep)   | Q2 (Oct-Dec)                              | Q3 (Jan-Mar)                              | Q4 (Apr-Jun)                              | Budget | Portfolio of Evidence  | Responsibility                    |
|---|--|----------------------|--------|--|--|---|---|---|---|---|--------|--|-----------------------------------|
| <b>KPAGI LOCAL ECONOMIC DEVELOPMENT</b>                             |  |                      |        |  |  |   |   |   |   |   |        |  |                                   |
| Coordination of job creation through CWP (community work programme) | To coordinates job creation through the funded CWP, as well as activities and programmes of CWP. |                      | 68.    | Number of Reports on the coordination of CWP                   | 4 reports  | Programme in place with 967 (both participants and support staff) | 1   | 1   | 1   | 1   | OPEX   | Quarterly Reports  | Economic Development and Planning |
| SMME Development  | Provision of capacity building to SMMEs  |                      | 69.    | Number of capacity building workshops and trainings conducted  | 4 capacity building sessions targeting 70 individual SMME's          | 42 SMME's trained   | 1 capacity building workshop and training                       | 1 capacity building workshop and training | 1 capacity building workshop and training | 1 capacity building workshop and training | OPEX   | Attendance Registers Reports                                 | Economic Development and Planning |
| Social and Labour Plan coordination                                 | Report on the implementation of Social Labour Plans of mining houses in Blouberg Municipality.   |                      | 70.    | Number of Reports on the SLP coordinated                       | 04 Reports per annum   | Quarterly meetings with mining houses                             | 1   | 1   | 1   | 1   | OPEX   | Reports  | Economic Development and Planning |
| Hawkers stalls and hawkers management                               | Management and regulations of hawkers and municipal hawkers stalls.                              |                      | 71.    | Number of reports on management of hawkers and hawkers stalls. | 04 reports (all hawkers in Alldays and Senwabarwana to have permits. | hawkers and hawkers stalls in place Revised informal              | Quarterly meetings with hawkers Associations. Develop data base | 1   | 1   | 1   | OPEX   | Minutes, attendance registers, hawkers data-base and permits | Economic Development and Planning |

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| Project                                 | Project Description  | Strategic Objectives | KPI No | Original KPI/Measurable Objective                     | Original Annual Target                        | Baseline                              | Q1(July-Sep)  | Q2(Oct-Dec)   | Q3(Jan-Mar)  | Q4(Apr-Jun)  | Budget | Portfolio of Evidence                    | Responsibility                    |  |
|---|--|----------------------|--------|---|---|---------------------------------------|---|---|--|--|--------|--|-----------------------------------|--|
| <b>KPA3: LOCAL ECONOMIC DEVELOPMENT</b> |  |                      |        |   |   |                                       |   |   |  |  |        |  |                                   |  |
|   |  |                      |        |   |   | trading by-law in place               | of all legal hawkers in Senwabarwana and Alldays. Develop hawkers stalls data-base. |   |  |  |        |  |                                   |  |
| unemployed persons database             | Capture received application forms, Compiled database report to EXCO and Council for approval, Link with SETAs, government agencies and private sectors for skills development |                      | 72.    | To develop and update data-base of unemployed persons | 01 data-base developed and updated quarterly. | Blouberg Unemployed Database in place | Capture received applications   | Compiled database report to EXCO and Council for approval | Link with SETA,s, government agencies and private sectors for skills development | Link with SETA,s, government agencies and private sectors for skills development | OPEX   | Database Reports                         | Economic Development and Planning |  |
| Tourism development                     | Provision of a fully operational Tourism Information Centre  |                      | 73.    | To operationalize Senwabarwana Tourism                | functional Tourism Information Centre         | Tourism information Centre in place   | Installation of services( Water, Sewer plant,                                       | Finalization of refurbishment of the centre               | Fully Operational centre   | N/A  | OPEX   | Reports and pictures on the functionalit | Economic Development and Planning |  |

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| Project  | Project Description | Strategic Objectives | KPI No | Original KPI/Masurable Objective   | Original Annual Target | Baseline                                   | Q1 (July-Sep)   | Q2 (Oct-Dec)   | Q3 (Jan-Mar)   | Q4 (Apr-Jun) | Budget                        | Portfolio of Evidence   | Responsibility                    |
|--|---------------------|----------------------|--------|--|------------------------|--|---|--|--|--------------|-------------------------------|---|-----------------------------------|
| <b>KPA 3: LOCAL ECONOMIC DEVELOPMENT</b>         |                     |                      |        |  |                        |  |   |  |  |              |                               |   |                                   |
| Development of Tourism Composite guide (phase 2) |                     |                      | 74.    | Information Centre<br>To develop tourism composite guide including route map of tourism attractions. | 02                     | Phase 01 of the Composite guide available. | Appointment of the service Provider. Signing of SLA, conduct PSC meetings | Consult key tourism stakeholders on the status quo report. | Council Approval of the Tourism Composite guide (phase 02) | N/A          | R300,000 (R150k for phase 02) | Appointment of Service provider, minutes, attendance registers, council resolution and signed SLA | Economic Development and Planning |

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| Project | Project Description | Strategic Objectives | KPI No | KPI/Measurable Objective | Annual Target | Baseline | Q1(July-Sep) | Q2(Oct-Dec) | Q3(Jan-Mar) | Q4(Apr-Jun) | Budget | Portfolio of Evidence | Responsibility |
|---------|---------------------|----------------------|--------|--------------------------|---------------|----------|--------------|-------------|-------------|-------------|--------|-----------------------|----------------|
|---------|---------------------|----------------------|--------|--------------------------|---------------|----------|--------------|-------------|-------------|-------------|--------|-----------------------|----------------|

**KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT**

|   |                    |   |     |  |  |                                 |                    |                     |                     |                    |                      |                                     |                     |
|---|--------------------|---|-----|--|--|---------------------------------|--------------------|---------------------|---------------------|--------------------|----------------------|-------------------------------------|---------------------|
| Support of Financial Viability and Management structures/forums |                    | To effectively and efficiently manage the financial affairs of the municipality | 75. | Number of Budget Steering Committee meetings                                     | 4 meetings held for the year                   | Process plan                    | 1 meeting held.    | 1 meeting held.     | 1 meeting held.     | 1 meeting held.    | OPEX                 | Minutes, Report Attendance Register | Budget and Treasury |
|   |                    |   | 76. | To appoint members of budget/IDP steering committee in line with the regulations | 1 budget steering committee appointed          | 1 Budget/IDP steering committee | N/A                | N/A                 | N/A                 | OPEX               | Appointments letters | Budget and Treasury                 |                     |
| Revenue Enhancement strategy.                                   | To collect payment |   | 77. | Collection of revenue from electricity sales as budgeted                         | R26 000 000 of electricity revenue collected   | R Collected                     | R6.5m Collected    | R 12.4 m Collected  | R 18.2 m Collected  | R 26m Collected    | OPEX                 | Section 71 report(s) schedule       | Budget and Treasury |
|   |                    |   | 78. | Collection of revenue from property rates as budgeted                            | R24 462 882 amount of property rates collected | R Collected                     | R 8m Collected     | R 12 m Collected    | R 19m Collected     | R 24.4 m Collected | OPEX                 | Section 71 report(s) schedule       | Budget and Treasury |
|   |                    |   | 79. | Collection of revenue from Rental of facilities as budgeted                      | R 300 000 amount of rental income collected    | R Collected                     | R 45 500 Collected | R 150 300 Collected | R 202 450 Collected | R300 000 Collected | OPEX                 | Section 71 Report                   | Budget and Treasury |

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| Project  | Project Description  | Strategic Objective | KPI No | KPI Measurable Objective   | Annual Target   | Baseline   | Q1 (July-Sep)   | Q2 (Oct-Dec)  | Q3 (Jan-Mar)  | Q4 (Apr-Jun)   | Budget | Portfolio of Evidence  | Responsibility      |
|--|--|---------------------|--------|--|---|--|---|---|---|--|--------|------------------------|---------------------|
| <b>KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b> |  |                     |        |  |   |  |   |   |   |  |        |                        |                     |
| <b>Expenditure Management</b>                              |  |                     | 80.    | Collection of revenue from other sources                             | R19.9 million amount collected from other revenue sources   | R Collected  | R3.5 m Collected  | R 8.4m collected  | R 11.5m Collected   | R 19.9 m Collected   | OPEX   | Section 71 Report      | Budget and Treasury |
|  |  |                     | 81.    | Meeting with ratepayers forum/ associations                          | Two Meeting held with Ratepayers associations   | None   | N/A   | 3 Meeting held with different associations                  | 3 Meetings held with different associations                 | N/A  | OPEX   | Attendance register    | Budget and Treasury |
|  | Timeous payment of salaries, statutory deductions and allowances |                     | 82.    | Pay salaries, statutory deductions (3 <sup>rd</sup> parties) on time | 12 Payment of salaries, third parties and councilors allowances on time                           | 12 payment of salaries, third parties and councilors on time | 3 payment of salaries, third parties and councilors on time | 6 payment of salaries, third parties and councilors on time | 9 payment of salaries, third parties and councilors on time | 12 payment of salaries, third parties and councilors on time | OPEX   | Salaries Report        | Budget and Treasury |
|  | Submission of statutory EMP 501 to SARS within timeframe         |                     | 83.    | Submission of EMP 501 return to SARS                                 | 2 EMP501 submitted to SARS on 30 <sup>th</sup> October 2017 and 31 <sup>st</sup> May respectively | 2 EMP501 submitted to SARS                                   | N/A   | EMP501 submitted to SARS on 30 <sup>th</sup> October 2017   | N/A   | EMP501 submitted to SARS on 31 <sup>st</sup> May 2018        | OPEX   | EMP 501 Return         | Budget and Treasury |
|  | Develop and Update Fruitless and wasteful                        |                     | 84.    | 1 fruitless and wasteful expenditure                                 | 1 fruitless and wasteful expenditure  | 1 fruitless and wasteful expenditure                         | 1 fruitless and wasteful expenditure                        | 1 fruitless and wasteful expenditure                        | 1 fruitless and wasteful expenditure                        | 1 fruitless and wasteful expenditure                         | OPEX   | Fruitless and wasteful | Budget and Treasury |

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| Project  | Project Description                                      | Strategic Objective | KPI No | KPI/Measurable Objective                                 | Annual Target  | Baseline                                     | Q1 (July-Sep)  | Q2 (Oct-Dec)   | Q3 (Jan-Mar)   | Q4 (Apr-Jun)   | Budget      | Portfolio of Evidence            | Responsibility             |
|--|--|---------------------|--------|--|--|--|--|--|--|--|-------------|----------------------------------|----------------------------|
| <b>KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b> |  |                     |        |  |  |  |  |  |  |  |             |                                  |                            |
|  | expenditure register                                     |                     |        | register updated   | register updated   | register updated                             | register updated   | register updated   | expenditure register updated                                   | expenditure register updated                                   |             | expenditure register             |                            |
|  | Timeous payment of creditors                             |                     | 85.    | % Payment of creditors on time                           | 100% payment of creditors within 30 days of receipt of invoice | 98% payment of creditors paid within 30 days | 100% payment of creditors within 30 days of receipt of invoice | 100% payment of creditors within 30 days of receipt of invoice | 100% payment of creditors within 30 days of receipt of invoice | 100% payment of creditors within 30 days of receipt of invoice | OPEX        | Invoice register                 | Budget and Treasury Office |
|  | Development and updated Retention Register               |                     | 86.    | Number retention register developed and updated          | 1 retention register developed and updated                     | 1 Retention register developed and updated   | 1 Retention register developed and updated                     | 1 Retention register developed and updated                     | 1 Retention register developed and updated                     | 1 Retention register developed and updated                     | OPEX        | Retention Register               | Budget and Treasury        |
|  | VAT 201 submitted within legislated timeframes           |                     | 87.    | Number VAT returns submitted within legislated timeframe | 12 VAT returns submitted on monthly                            | 12 VAT returns submitted on time             | 3 VAT returns submitted on time                                | 3 VAT returns submitted on time                                | 3 VAT returns submitted on time                                | 3 VAT returns submitted on time                                | OPEX        | Proof of VAT 201 Submitted       | Budget and treasury        |
|  | Capture spending FMG project. Compile spending report in |                     | 88.    | % of FMG by 30 June 2018                                 | 100% 100% (Total budget spent                                  | FMG total budget allocated                   | 35% FMG spending.  | 50% FMG spending.  | 70% FMG spending.  | 100% FMG spending.   | R 2,433,000 | FMG Report submitted to National | Budget and Treasury        |

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| Project  | Project Description  | Strategic Objective | KPI No | KPI/Measurable Objective               | Annual Target                               | Baseline                                 | Q1 (July-Sep)            | Q2 (Oct-Dec)            | Q3 (Jan-Mar)             | Q4 (Apr-Jun)             | Budget       | Portfolio Evidence                | Responsibility           |
|--|--|---------------------|--------|--|---|--|--------------------------|-------------------------|--------------------------|--------------------------|--------------|-----------------------------------|--------------------------|
| <b>KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b> |  |                     |        |  |   |  |                          |                         |                          |                          |              |                                   |                          |
|  | terms of section 71 report.  |                     |        |  |   |  |                          |                         |                          |                          |              | Treasury                          |                          |
|  | Capture spending on capital project. Compile spending reports in terms of section 71 report. |                     | 89.    | % capital budget spent by 30 June 2018 | Projected capital expenditure budget spends | 100% Capital expenditure spends          | 25% capital expenditure  | 50% capital expenditure | 75% capital expenditure  | 100% capital expenditure | OPEX         | Quarterly Financial Report        | Budget and Treasury      |
|  | Capture spending on MIG project. Compile spending report in terms of section 71 report.      |                     | 90.    | % of MIG spent by 30 June 2018         | 100% ( Total budget spent/ Total budget)    | 83% ( Total budget spent / Total budget) | 36% MIG spending         | 62% MIG spending        | 76% MIG spending         | 100% MIG spending        | R 45090 000. | Quarterly Financial Report on MIG | Municipal Manager office |
|  | Capture spending on INEP project. Compile spending report in terms of section 71 report.     |                     | 91.    | % INEP Grants spent by 30 June 2018    | 100% ( Total budget spent/ Total budget)    | 100% ( Total budget spent/ Total budget) | 42% INEP Grants spending | 63% INEP Grant spending | 100% INEP Grant spending | N/A                      | R 7 000000   | Quarterly Financial Report        | Municipal Manager office |

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| Project  | Project Description  | Strategic Objective | KPI No | KPI/Measurable Objective                                  | Annual Target   | Baseline                                      | Q1 (July-Sep)  | Q2 (Oct-Dec)                    | Q3 (Jan-Mar)  | Q4 (Apr-Jun)                              | Budget | Portfolio of Evidence                  | Responsibility             |
|--|--|---------------------|--------|---|---|---|--|---------------------------------|---|---|--------|--|----------------------------|
| <b>KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b> |  |                     |        |   |   |   |  |                                 |   |   |        |  |                            |
| Assets and Inventory Management                            | Develop schedule for asset verification, circulate to all departments and verification of assets | 3                   | 92.    | Number of assets verifications conducted                  | No of assets verified and recorded to fixed register. | 2 assets verifications conducted              | N/A  | N/A                             | 1 asset verification done for the quarter                 | 1 asset verification done for the quarter | OPEX   | Asset Verification Report              | Budget and Treasury        |
|  | Develop stock taking schedule and do stock counting  |                     | 93.    | Number of stock taking performed per annum                | 11 Monthly stock count conducted                      | 7 Stock count conducted                       | 2 monthly stock count conducted                      | 5 monthly stock count conducted | 8 monthly stock count conducted                           | 11 monthly stock count conducted          | OPEX   | Report                                 | Budget and Treasury        |
|  | Preparation and approval of adjustment budget  |                     | 94.    | Adjustment budget approved by Council by 28 February 2018 | 2 Adjustment budget approved by Council               | Adjustment budget for 2016/17                 | Adjustment budget for roll overs approved by Council | N/A                             | Adjustment budget approved by Council by 28 February 2018 | N/A                                       | N/A    | Council resolution and adjusted budget | Budget and treasury office |
|  | Interested on Investment received as budgeted  |                     | 95.    | Interest on investment received as budgeted               | R1 500 000 received as investment income              | R1 550 077 Received as interest on investment | R435 600   | R780 900                        | R1 205 300  | R1 500 000                                | N/A    | Investment register                    | Budget and Treasury        |
|  | Table budget to Council on   |                     | 96.    | To submit draft budget to Council by                      | 1 draft Budget submitted to                           | 2017/18 draft Budget in place                 | N/A  | N/A                             | 1 draft Budget submitted                                  | N/A                                       | N/A    | Council                                | Budget and Treasury        |
|  |  |                     |        |   |   |   |  |                                 |   |   |        |  |                            |



| Project  | Project Description  | Strategic Objective | KPI No | KPI/Measurable Objective  | Annual Target                              | Baseline   | Q1 (July-Sep)  | Q2 (Oct-Dec)   | Q3 (Jan-Mar)   | Q4 (Apr-Jun)   | Budget | Portfolio of Evidence                         | Responsibility      |
|--|--|---------------------|--------|---|--|--|--|--|--|--|--------|---|---------------------|
| <b>KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b> |  |                     |        |   |  |  |  |  |  |  |        |   |                     |
|  | or before 31 March 2018  |                     |        | 31 March 2018   | Council by the 31 <sup>st</sup> March 2018 | 2017/18 budget submitted to Council by 31 May 2017               | N/A  | N/A  | N/A  | Final Budget adopted by Council  | OPEX   | Resolution                                    | Budget and Treasury |
|  | Take the budget for public participation with IDP. Incorporate inputs and submit the final budget for approval     |                     | 97.    | To submit the final budget to council by 31 May 2018  | Final budget submitted to council          | 2017/18 budget submitted to Council by 31 May 2017               | N/A  | N/A  | N/A  | Final Budget adopted by Council  | OPEX   | Final budget and Council Resolution           | Budget and Treasury |
|  | Complete the section 71 report. submit to treasury within 10 days after month end. Submit to council for approval. |                     | 98.    | Number of section 71 report submitted to Treasury within 10 days after the end of the month | 12 section annual report submission        | 12 2016/17 Section 71 report                                     | 3 section 71 report submitted to treasury within 10 days after the end of each month | 3 section 71 report submitted to treasury within 10 days after the end of each month | 3 section 71 report submitted to treasury within 10 days after the end of each month | 3 section 71 report submitted to treasury within 10 days after the end of each month | OPEX   | Copy of acknowledgement receipt by treasuries | Budget and Treasury |
|  | Complete AFS Process plan, Submit to management for inputs,  |                     | 99.    | To prepare and submit annual financial statements to the Auditor                            | Availability of AFS process Plan           | 2015/16 Financial statements submitted to the Auditor General by | Submission of AFS 2016/17 annual financial statements                                | N/A  | N/A  | N/A  | OPEX   | Acknowledgement of receipt of annual          | Budget and Treasury |

| Project   | Project Description  | Strategic Objectives | KPI No | KPI/Measurable Objective   | Annual Target  | Baseline   | Q1 (July-Sep)  | Q2 (Oct-Dec)   | Q3 (Jan-Mar)   | Q4 (Apr-Jun)   | Budget | Portfolio of Evidence                   | Responsibility      |
|---|--|----------------------|--------|--|--|--|--|--|--|--|--------|---|---------------------|
| <b>KPA 4 MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b> |  |                      |        |  |  |  |  |  |  |  |        |   |                     |
|   | submit to audit committee, Compile the Annual Financial Statement, Review the Annual Financial Statement, present to management, present to audit committee, Submit to AG. |                      |        | General by 31 <sup>st</sup> August 2017  |  | 31 <sup>st</sup> August 2017                                     | to Auditor General   |  |  |  |        | financial statements by Auditor General |                     |
|   | Set date for adjudication committee. Adjudicate tenders within time frame (90 days after closure of the tender). Write adjudication report to the                          |                      | 100.   | % of tenders adjudicated within 90 days of closure period (# tenders adjudicated / # of tenders closed and due for adjudication) | 100% (# tenders adjudicated / # tenders closed and due for adjudication) | 95% of all tenders adjudicated within 90 days for the 2016/17 FY | 100% (# tenders adjudicated / # tenders closed and due for adjudication) | 100% (# tenders adjudicated / # tenders closed and due for adjudication) | 100% (# tenders adjudicated / # tenders closed and due for adjudication) | 100% (# tenders adjudicated / # tenders closed and due for adjudication) | OPEX   | Monthly Tender Reports                  | Budget and Treasury |

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| Project   | Project Description  | Strategic Objectives | KPI No | KPI/Measurable Objective   | Annual Target                              | Baseline   | Q1(July-Sep) | Q2(Oct-Dec)                          | Q3(Jan-Mar)   | Q4(Apr-Jun)   | Budget | Portfolio of Evidence   | Responsibility                    |
|---|--|----------------------|--------|--|--|--|--------------|--------------------------------------|---|---|--------|---|-----------------------------------|
| <b>KPA4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b> |  |                      |        |  |  |  |              |                                      |   |   |        |   |                                   |
| SCM – Demand Management                                   | Accounting Officer.  |                      |        |  |  |  |              |                                      |   |   |        |   |                                   |
|   | Development and Implementation of Procurement plan   |                      | 101.   | To develop municipal procurement plan by 30 <sup>th</sup> June 2018. | Procurement plan developed and implemented | Procurement Plan developed and submitted in all previous years               | N/A          | N/A                                  | N/A   | Annual Procurement Plan developed                         | OPEX   | Procurement plan and implementation report                          | Budget and Treasury               |
| Free basic Services                                       | Awareness campaign/identification of indigents, issuing of indigent registration forms, and registration of an indigent                                |                      | 102.   | Number of reports on indigent management                             | 2 reports issued on indigents update       | 1 Indigent register updated  | N/A          | First indigent register update       | N/A   | Second indigent register update                           | OPEX   | Indigent register Report on indigent management                     | Budget and Treasury               |
|   | Draft the rates policy disseminate it to other departments for inputs, solicit inputs, present to management submit to council for approval for public |                      | 103.   | To revise the rates policy by 31 May 2018                            | Approved revised rates policy              | Rates policy annually revised and approved alongside budget related policies | N/A          | Develop a draft revised rates policy | Approval of the draft revised rates policy for public consultations Commencement of | Public consultations Approval of the revised rates policy | OPEX   | final revised rates policy, attendance registers Council resolution | Economic Development and Planning |

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| Project  | Project Description   | Strategic Objectives | KPI No | KPI/Measurable Objective   | Annual Target  | Baseline  | Q1(July-Sep)  | Q2(Oct-Dec)  | Q3(Jan-Mar)  | Q4(Apr-Jun)   | Budget | Portfolio of Evidence   | Responsibility     |
|--|---|----------------------|--------|--|--|---|---|--|--|---|--------|---|--------------------|
| <b>KPA 4; MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b> |   |                      |        |  |  |   |   |  |  |   |        |   |                    |
|  | participation, present the draft rates policy for public for inputs, submit to council for adoption |                      |        |  |  |   |   |  | public consultations   |   |        |   |                    |
|  | Develop action plan on reducing electricity losses and submit to EXCO approval and implementation   |                      | 104.   | % of electricity losses reduced as per regulation                        | 100% of R1,3 m Minimize distribution loss to 5% (R1,3 million) | NEW INDICATOR Distribution loss is currently at 15% | 25% (R325 000) (Develop action plan and submit to EXCO for approval | 50% (R650 000) Implementation, Monitoring and evaluation       | 75% (975 000) Implementation, monitoring and evaluation        | 100% (R1,3 m) Implementation, monitoring and evaluation | OPEX   | quarterly financial reports and action plan implementation report | Technical services |
|  | Implementation of assets Maintenance plan   |                      | 105.   | % implementation of Assets Maintenance Plan (roads, buildings and plant) | Development of asset plans for the year.                       | Assets Maintenance Plan Developed and Implemented   | 100%.Implementation of Assets Maintenance Plan (Reconciliation)     | 100%Implementation of Assets Maintenance Plan (Reconciliation) | 100%Implementation of Assets Maintenance Plan (Reconciliation) | 100%Implementation of Assets Maintenance Plan           | OPEX   | Asset maintenance plan  | Technical Services |

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| Project  | Project Description  | Strategic Objective | KPI No | KPI/Measurable Objective  | Annual Target  | Baseline                   | Q1(July-Sep)                                       | Q2(Oct-Dec)                                   | Q3(Jan-Mar)                                   | Q4(Apr-Jun)                                   | Budget | Portfolio of Evidence | Responsibility      |
|--|--|---------------------|--------|---|--|----------------------------|--|---|---|---|--------|-----------------------|---------------------|
| <b>KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b> |  |                     |        |   |  |                            |  |   |   |   |        |                       |                     |
|  | Collection of information, draft customer database and finalize database |                     | 106.   | Number of reports of revised credible customer database developed and updated | 1 revised Credible customer Database developed and updated | Customer database in place | Completion of the development of customer database | Quarterly reports on Updating of the database | Quarterly reports on Updating of the database | Quarterly reports on Updating of the database | OPEX   | Customer database     | Budget and Treasury |

| Project  | Project Description                     | Objectives  | KPI No | KPI/Measurable Objective  | Annual Target                                    | Baseline                       | Q1(July-Sep)           | Q2(Oct-Dec)         | Q3(Jan-Mar)         | Q4(Apr-Jun)                                    | Budget | Portfolio of Evidence                               | Responsibility             |
|--|---|---|--------|---|--|--------------------------------|------------------------|---------------------|---------------------|--|--------|---|----------------------------|
| <b>KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b> |   |   |        |   |  |                                |                        |                     |                     |  |        |   |                            |
| Auditing   | Develop risk Internal Plan for approval | To provide independent objective assurance and consulting activities of the internal control systems, risk management and governance processes. | 107.   | To develop risk based internal audit plan and submit to Audit Committee for approval. | 1 Approved risk based audit plan by 30 June 2018 | Approved Risk based audit plan | N/A                    | N/A                 | N/A                 | Risk Based Internal Pan developed and approved | OPEX   | Risk Based Internal Audit Plan & Council resolution | Municipal Manager's office |
|  | Develop risk audit plan, identify risks | To provide independent objective  | 108.   | % implementation of risk  | 100% implementation of                           | Risk based audit plan          | 100% Implementation of | 100% Implementation | 100% Implementation | 100% Implementation of                         | OPEX   | Action Based Internal                               | Municipal Manager's Office |

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| Project   | Project Description  | Objectives   | KPI No | KPI/Measurable Objective                     | Annual Target                  | Baseline                                     | Q1 (July-Sep)                  | Q2 (Oct-Dec)                      | Q3 (Jan-Mar)                                    | Q4 (Apr-Jun)                   | Budg Ct  | Portfolio of Evidence                 | Responsibility             |
|---|--|--|--------|--|--------------------------------|--|--------------------------------|-----------------------------------|---|--------------------------------|--|---------------------------------------|----------------------------|
|   |  |  |        |  |                                |  |                                |                                   |   |                                |  |                                       |                            |
| <b>KPA5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b> |  |  |        |  |                                |  |                                |                                   |   |                                |  |                                       |                            |
|   | and mitigate them  | assurance and consulting activities of the internal control systems, risk management and governance processes. |        | based internal audit plan                    | approved risk based audit plan |  | approved risk based audit plan | of approved risk based audit plan | of approved risk based audit plan               | approved risk based audit plan |  | Audit plan & Implementation plan      |                            |
|   | Development of schedule of meetings, issue to all relevant stakeholders, development of documentation with invitation for a meeting, distribution, reminders and meeting |  | 109.   | Number of audit committee meeting held       | 4 audit committee meeting held | Audit committee meeting are held as per MFMA | 1 Audit committee meeting held | 1 Audit committee meeting held    | 1 Audit committee meeting held                  | 1 Audit committee meeting held | R 400 000.00 for allowance and R 192 for (SNT) | Attendance register, minutes, reports | Municipal Manager's Office |
| AG plan.  | Action of AG plan to council for approval.   | To improve municipal internal controls and systems   | 110.   | Number of AG action plan approved by council | 1 Action plan.                 | 2016/17 Action plan in place                 | N/A                            | N/A                               | 1 action plan submitted and approved by Council | N/A                            | OPEX   | Action plan and council resolution    | Municipal Manager.         |

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| Project   | Project Description  | Objectives   | KPI No | KPI Measurable Objective                          | Annual Target                                    | Baseline  | Q1 (July-Sep)  | Q2 (Oct-Dec)   | Q3 (Jan-Mar)   | Q4 (Apr-Jun)   | Budg et     | Portfolio of Evidence      | Responsibility             |
|---|--|--|--------|---|--|---|--|--|--|--|-------------|----------------------------|----------------------------|
| <b>KPA5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b> |  |  |        |   |  |   |  |  |  |  |             |                            |                            |
|   | Develop Internal Audit Action plan, capture all issues raised by internal audit, attend to issues and report on progress | To address all queries raised by the internal audit    | 111.   | % of internal audit queries resolved.             | 100% Audit queries resolved                      | Internal audit unit in place and annual audit plan annually developed | 100% internal audit queries resolved                 | 100% internal audit queries resolved                 | 100% internal audit queries resolved                 | 100% internal audit queries resolved                 | OPEX        | Internal Audit Action      | Municipal Manager's Office |
|   | Develop Internal Audit Action plan, capture all issues raised by external audit, attend to and report on progress        | To address all queries raised by the external audit    | 112.   | % of Auditor General queries resolved.            | 100%   | Audit Action Plan   | 100% internal audit queries resolved                 | 100% internal audit queries resolved                 | 100% internal audit queries resolved                 | 100% internal audit queries resolved                 | OPEX        | External Audit Action Plan | Municipal Manager's Office |
| <b>Audit &amp; Risk Committee allowance</b>           | Paying allowances to audit & risk committee members  | To ensure that Audit & Risk Committee Members are paid | 113.   | % of payment of Audit & Risk Committee allowances | 100% payment of Audit & Risk Committee allowance | Schedule of meetings  | 25% allowance paid to audit & Risk Committee members | 25% allowance paid to audit & Risk Committee members | 25% allowance paid to audit & Risk Committee members | 25% allowance paid to audit & Risk Committee members | R400 000.00 | Expenditure Report         | Municipal Manager's Office |
|   | Risk identification Risk assessment Determining  | To protect the municipality from                       | 114.   | To develop project risk register for risk         | 4  | New indicator   | Review and update of risk register                   | Review and update of risk register                   | Review and update of risk register                   | Development of risk register                         | OPEX        | Risk register              | Municipal Manager's Office |

| Project   | Project Description   | Objectives  | KPI No | KPI/Measurable Objective                                     | Annual Target  | Baseline                 | Q1 (July-Sep)  | Q2 (Oct-Dec)                          | Q3 (Jan-Mar)   | Q4 (Apr-Jun)                          | Budg of | Portfolio of Evidence   | Responsibility             |
|---|---|---|--------|--|--|--------------------------|--|---------------------------------------|--|---------------------------------------|---------|---|----------------------------|
|   |   |   |        |  |  |                          |  |                                       |  |                                       |         |   |                            |
| <b>KPA5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b> |   |   |        |  |  |                          |  |                                       |  |                                       |         |   |                            |
|   | risk response<br>Risk monitoring<br>Risk reporting  | potential risk.   |        | management   |  |                          |  |                                       |  |                                       |         |   |                            |
|   | Development of schedule of trainings to be presented to management, Risk and Audit Committees, EXCO committee and to Council for approval | To provide independent objective assurance and consulting activities of the internal control system, risk management and governance processes | 115.   | Number of risk awareness campaigns coordinated and supported | 2 Risk awareness campaigns coordinated and supported | Risk Implementation Plan | 1 Risk awareness campaigns coordinated and supported | N/A                                   | 1 Risk awareness campaigns coordinated and supported | N/A                                   | OPEX    | Attendance register / Invitation                                  | Municipal Manager's Office |
|   | Development of schedule of meetings to be presented to management, Risk and Audit Committees, EXCO committee and to Council for approval  |   | 116.   | Number of risk committee meetings coordinated                | 4 risk committee meetings coordinated                | Risk Implementation Plan | 1 Risk committee meetings coordinated                | 1 Risk committee meetings coordinated | 1 Risk committee meetings coordinated                | 1 Risk committee meetings coordinated | OPEX    | Minutes of the meeting Attendance register Risk Management report | Municipal Manager's Office |

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| Project   | Project Description  | Objectives   | KPI No | KPI/Measurable Objective   | Annual Target   | Baseline                                      | Q1 (July-Sep)                                       | Q2 (Oct-Dec)                       | Q3 (Jan-Mar)                       | Q4 (Apr-Jun)                    | Budget     | Portfolio of Evidence                    | Responsibility             |
|---|--|--|--------|--|---|---|---|------------------------------------|------------------------------------|---------------------------------|------------|--|----------------------------|
| <b>KPA5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b> |  |  |        |  |   |   |   |                                    |                                    |                                 |            |  |                            |
| Security Management                                   | Attend to incidents and develop reports  | To protect the municipal properties and employees against potential threats.   | 117.   | Number of security management reports compiled and submitted to EXCO and council | 15 security management reports compiled (11 for EXCO and 4 for Council) | Security contracts in place                   | 4   | 3                                  | 4                                  | 4                               | 12,000,000 | Security management reports              | Municipal Manager's Office |
| Anti-Fraud And Corruption                             | Risk identification<br>Risk assessment<br>Determining risk response<br>Risk monitoring<br>Risk reporting             | To ensure reduction and mitigation of risks within the municipality.   | 118.   | To develop risk management register  | 1 Risk register developed by the 30 June 2017                           | Risk Management and Fraud implementation Plan | Development and approval of a revised risk register | Review and update of risk register | Review and update of risk register | Review and update Risk Register | OPEX       | Risk register Reports on risk assessment | Municipal Manager's Office |
|   | Development of schedule of trainings to be presented to management, Risk and Audit Committees, EXCO committee and to | To provide independent objective assurance and consulting activities of the internal control system, risk management and | 119.   | Number of fraud and corruption awareness Campaigns Coordinated and Supported     | 2   | Risk register                                 | N/A   | 1                                  | N/A                                | 1                               | R 70000.00 | Attendance register                      | Municipal Manager's Office |

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| Project  | Project Description   | Objectives   | KPI No | KPI/Measurable Objective   | Annual Target                            | Baseline  | Q1 (July-Sep)  | Q2 (Oct-Dec)   | Q3 (Jan-Mar)  | Q4 (Apr-Jun)  | Budget  | Portfolio of Evidence                                 | Responsibility             |
|--|---|--|--------|--|--|---|--|--|---|---|---|---|----------------------------|
| <b>KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b> |   |  |        |  |  |   |  |  |   |   |   |   |                            |
| Community Participation                                | Council for approval<br>To hold Ward public meeting in all the 22 wards (community Report back meetings).                             | governance processes<br>To improve and encourage participation of stakeholders and communities in the municipal affairs. | 120.   | To Coordinate meetings of stakeholders and communities as per approved schedule of meetings. | 88 ward public meetings for all 22 wards | Schedule of meetings  | To hold Ward public meeting in all the 22 wards (Report back meetings) | To hold Ward public meeting in all the 22 wards (Report back meetings) | To hold Ward public meeting in the 22 wards (Report back meeting meetings)                | To hold Ward public meetings in all the 22 wards (Report back meetings) | OPEX (part of the community participation vote) | Attendance Registers of meetings Quarterly Reports    | Corporate Services         |
| Complaints management                                  | Develop complaints management register  | To ensure complaints received are resolved.  | 121.   | % of Complaints resolved   | 100% of complaints received resolved     | Customer care register book, suggestion boxes /presidential & premier hotline | 100% complaints received resolved                                      | 100% complaints received resolved                                      | 100% complaints received resolved   | 100% complaints resolved.   | OPEX  | Complaints management register, customer care reports | Corporate services         |
| IDP review   | Development of IDP Process plan, Analysis phase, Draft IDP/Budget 2018/19 developed and submitted to Council for adoption by 31 March | To review the 2018/19 IDP/Budget that is aligned to the budget   | 122.   | To develop Credible IDP/Budget Document  | 1  | Approved Schedule of meetings.  | Process Plan   | Analysis Phase   | Draft IDP/Budget 2017/18 completed and submitted to Council for adoption by 31 March 2017 | Final IDP submitted to Council for approval                             | R 705 000.00                                    | IDP and Council resolution                            | Municipal Manager's Office |

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| Project  | Project Description   | Objectives  | KPI No | KPI/Measurable Objective  | Annual Target   | Baseline                        | Q1 (July-Sep)  | Q2 (Oct-Dec)   | Q3 (Jan-Mar)   | Q4 (Apr-Jun)   | Budget        | Portfolio of Evidence  | Responsibility             |
|--|---|---|--------|---|---|---------------------------------|--|--|--|--|---------------|--|----------------------------|
| <b>KPA58: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b> |   |   |        |   |   |                                 |  |  |  |  |               |  |                            |
|  | 2018 and Final IDP submitted to Council for approval by end of May 2018   |   |        |   |   |                                 |  |  |  |  |               |  |                            |
|  | IDP/Budget 2018/19 Public Participation                                   | To consult communities and stakeholders on the draft revised IDP/Budget                 | 123.   | Public Participation report   | 11 meetings   | IDP/Budget Process plan         | N/A  | 1 Rep forum meeting                                  | N/A  | 10 meetings  | OPEX          | Attendance registers and reports                               | Municipal Manager's Office |
| Development of IDP booklets                            |   | To develop smart IDP documents as part of corporate image promotion                     | 124.   | Number of IDP Booklets developed  | 200   | Approved IDP document           | 200 booklets   | N/A  | N/A  | N/A  | R 180 000.00  | Delivery note  | Municipal Manager's Office |
| Ward committees sanctioned program                     | Provide support for effective and functional ward committees in all wards | To ensure continues support to all ward committees for effectiveness and functionality. | 125.   | Number of ward committees sanctioned meetings coordinated and supported | 132 ward committee meetings coordinated and supported | Schedule of meetings            | 22 ward committee meetings coordinated and supported | 44 ward committee meetings coordinated and supported | 22 ward committee meetings coordinated and supported | 44 ward committee meetings coordinated and supported | OPEX          | Bi-monthly ward committee Reports, Minutes attendance register | Corporate services         |
| Out of Pockets Expenses                                | Develop payment roll forward committees                                   | To Comply with guidelines on allocation   | 126.   | Number of ward committee  | 220 ward committees members paid stipend              | 210 ward committees established | Payment of 220 stipends                              | Payment of 220 stipends.                             | Payment of 220 stipend s.                            | Payment of 220 stipends.                             | R3,459,393.74 | Proof of payment/ payment roll for                             | Corporate Services         |

N/S

| Project   | Project Description  | Objectives  | KPI No | KPI Measurable Objective  | Annual Target  | Baseline                       | Q1 (July-Sep)   | Q2 (Oct-Dec)  | Q3 (Jan-Mar)                           | Q4 (Apr-Jun)          | Budg of      | Portfolio of Evidence   | Responsibility     |
|---|--|---|--------|---|--|--------------------------------|---|---|--|-----------------------|--------------|---|--------------------|
| <b>KPA5: GOOD GOVERNANCE/AND PUBLIC PARTICIPATION</b> |  |   |        |   |  |                                |   |   |  |                       |              |   |                    |
| MPAC Programme  | Development of schedule of meetings, issue to all relevant stakeholders, development of documentation with invitation for a meeting, distribution, reminders and meeting | of our pocket expenses for ward committees.<br>To build accountable and transparent governance structures responsive to the need of the community | 127.   | members paid stipend.<br>Number of oversight meetings coordinated | 4  | Approved Schedule of meetings. | 1 Meeting coordinated                                 | 1 Meeting coordinated   | 1 Meeting coordinated                  | 1 Meeting coordinated | R 300 000.00 | Ward Committees<br>Attendance registers, minutes & Reports, Resolution register | Corporate Services |
| Mayors Bursary Fund                                   | Develop Mayor's Bursary Policy, Issue out advertisement and bursary application forms, Short listing of the applicants and issuing of bursary confirmation               | To provide financial assistance to needy community members  | 128.   | To provide bursary fund to needy community members                | Provision of bursaries to the awarded needy members of the communities | Mayor's Bursary Policy         | Issue out advertisement and bursary application forms | Short listing of the applicants and issuing of bursary confirmation letters to successful applicant | Pay institutions and service providers | N/A                   | R 742 000.00 | Proof of payment to institutions<br>Reports on progress by bursars              | Corporate Services |

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| Project         | Project Description   | Objectives   | KPI No | KPI/Measurable Objective  | Annual Target  | Baseline                       | Q1 (July-Sep)  | Q2 (Oct-Dec)                  | Q3 (Jan-Mar)                  | Q4 (Apr-Jun)                           | Budget       | Portfolio of Evidence  | Responsibility             |
|-----------------|---|--|--------|---|--|--------------------------------|--|-------------------------------|-------------------------------|--|--------------|--|----------------------------|
|                 | letters to successful applicants and Pay institutions and service providers |  |        |   |  |                                |  |                               |                               |  |              |  |                            |
|                 | Monitor progress on existing beneficiaries and report                       | To monitor and evaluate progress of existing beneficiaries of mayor's bursary fund | 129.   | Number of quarterly reports of bursary beneficiaries to council               | 4 Reports per developed and submitted to Council                       | 3 bursary beneficiaries        | 1 report submitted to Council                                  | 1 report submitted to Council | 1 report submitted to council | 1 report submitted to council          | OPEX         | Quarterly reports  | Corporate services         |
|                 | Develop reports to council on fraud and corruption cases investigated       | To minimize corrupt activities   | 130.   | Number of fraud and corruption cases investigated.                            | Four (4) Reports developed   | New indicator                  | 1 report developed   | 1 report developed            | 1 report developed            | 1 reported developed                   | OPEX         | Fraud and corruption Reports developed and council resolutions | Municipal manager          |
| Arts & Culture  | Develop schedule to relevant stakeholders as per calendar                   | To give Support on Heritage celebrations of all traditional houses                 | 131.   | Number of heritage and cluster cultural competition coordinated and supported | Seven (07) heritage events coordinated( One (01) per traditional House | Year plan                      | 07 heritage events coordinated (One (01) per traditional House | N/A                           | N/A                           | N/A                                    | R 150 000.00 | Report   | Municipal Manager's Office |
| Council Support | Development of schedule of meetings, issue to all                           | To provide strategic and administrative support to                                 | 132.   | Number of Council meetings coordinated  | Five (5) Ordinary Council meetings                                     | Approved schedule of meetings/ | 1 ordinary council meeting coordinated                         | 1 ordinary council meeting    | 2 ordinary council meeting    | 1 ordinary council meeting coordinated | OPEX         | Attendance Registers   | Corporate Services         |

N/S.

| Project   | Project Description  | Objectives   | KPI No | KPI/Measurable Objective   | Annual Target   | Baseline  | Q1 (July-Sep)  | Q2 (Oct-Dec)   | Q3 (Jan-Mar)   | Q4 (Apr-Jun)   | Budget | Portfolio of Evidence   | Responsibility             |
|---|--|--|--------|--|---|---|--|--|--|--|--------|---|----------------------------|
|   |  |  |        |  |   |   |  |  |  |  |        |   |                            |
| <b>KPA5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>       |  |  |        |  |   |   |  |  |  |  |        |   |                            |
|   | relevant stakeholders, development of documentation with invitation for a meeting, distribution, reminders and meeting | the Mayor, Speaker, and Chief Whip, Councilors and Traditional Leaders |        | and supported.   | coordinated and supported   | Council Calendar  | and supported  | coordinated and supported  | coordinated and supported                                | and supported  |        | Reports/ Minutes Notice of the meetings                         |                            |
| <b>In-house Training workshop of councilors</b>             | Train newly elected councilors on council policies and other related matters   |  | 133.   | Number of in-house training workshop for newly elected councilors          | Two (2) in house training workshop for all councilors             | In house training conducted for newly elected councilors in the previous council term | N/A  | 1 in-house training workshop on council policies and other related matters | N/A  | 1 in-house training workshop on council policies and other related matters | R      | Report on in house training of councilors, attendance register. | Corporate services         |
| <b>Participation of traditional leaders Council affairs</b> | Involvement of traditional leaders to participate in council affairs   |  | 134.   | Number of traditional leaders participating in council as approved by MEC. | One (1) traditional leaders participating in all Council sittings | New indicator   | One traditional leaders participating in council sitting | One traditional leaders participating in council sitting                   | One traditional leaders participating in council sitting | One traditional leaders participating in council sitting                   | OPEX   | Minutes of council meetings, Attendance registers               | Corporate services         |
|   | Development of schedule of meetings,   |  | 135.   | Number of Mayor/Magoshi  | 4 Mayor/Magoshi meetings  | Approved Schedule of meetings/  | 1 Mayor/Magoshi meeting                                  | 1 Mayor/Magoshi  | 1 Mayor/Magoshi  | 1 Mayor/Magoshi meeting  | OPEX   | Attendance Registers  | Municipal Manager's office |

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| Project  | Project Description  | Objectives | KPI No | KPI/Measurable Objective   | Annual Target   | Baseline         | Q1(July-Sep)             | Q2(Oct-Dec)                      | Q3(Jan-Mar)                      | Q4(Apr-Jun)              | Budget | Portfolio of Evidence  | Responsibility     |
|--|--|------------|--------|--|---|------------------|--------------------------|----------------------------------|----------------------------------|--------------------------|--------|--|--------------------|
| <b>KPA58: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b> |  |            |        |  |   |                  |                          |                                  |                                  |                          |        |  |                    |
| Functional Council committees                          | issue to all relevant stakeholders, development of documentation with invitation for a meeting, distribution, reminders and meeting                                      |            |        | meetings coordinated and supported                               | coordinated and supported                                 | Council Calendar | coordinated and supports | meeting coordinated and supports | meeting coordinated and supports | coordinated and supports |        | Reports/ Minutes Notice of the meetings                      |                    |
|  | Development of schedule of meetings, issue to all relevant stakeholders, development of documentation with invitation for a meeting, distribution, reminders and meeting |            | 136.   | Number of portfolio committee meetings coordinated and supported | 11 portfolio committee meetings coordinated and supported | Council Calendar | 3                        | 2                                | 3                                | 3                        | OPEX   | Attendance Registers Reports/ Minutes Notice of the meetings | Corporate Services |
|  | Development of schedule of meetings, issue to all relevant stakeholders  |            | 137.   | Number of Executive Committee meetings Coordinated               | 11 executive Committee meetings coordinated and supported | Council Calendar | 3                        | 2                                | 3                                | 3                        | OPEX   | Attendance Registers Reports/ Minutes                        | Corporate Services |

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| Project                              | Project Description  | Objectives   | KPI No | KPI/Measurable Objective                                 | Annual Target                             | Baseline         | Q1 (July-Sep)                             | Q2 (Oct-Dec)                            | Q3 (Jan-Mar)                            | Q4 (Apr-Jun)                            | Budget | Portfolio of Evidence  | Responsibility             |
|--------------------------------------|--|--|--------|--|---|------------------|---|---|---|---|--------|--|----------------------------|
|                                      | development of documentation with invitation for a meeting, distribution, reminders and meeting  |  |        | and Supported  |   |                  |   |   |   |   |        | Notice of the meetings   |                            |
| Mayoral Public Participation program | Development of schedule of meetings, issuing notices to all stakeholders, development of reports, presentation of reports to the public. | To engage in programmes that foster participation, interaction and partnership | 138.   | Number of mayoral public participation programmes held   | 4 Mayoral Public participation programmes | Council calendar | 1 Mayoral public participation programmes | 1 Mayor public participation programmes | 1 Mayor public participation programmes | 1 Mayor public participation programmes | OPEX   | Notice of public participation, Reports and Attendance registers | Corporate Services         |
|                                      | Development of schedule of meetings, issue to all relevant stakeholders, development of documentation with invitation for a meeting,     |  | 139.   | Number of MPAC public hearings Coordinated and Supported | 4   | MPAC Programme   | N/A                                       | N/A                                     | 4                                       | N/A                                     | OPEX   | Notice of meeting Attendance Register Schedule of meetings       | Municipal Manager's Office |

**KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

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| Project | Project Description   | Objectives | KPI No | KPI/Measurable Objective   | Annual Target  | Baseline                  | Q1 (July-Sep)  | Q2 (Oct-Dec) | Q3 (Jan-Mar) | Q4 (Apr-Jun) | Budget       | Portfolio of Evidence  | Responsibility            |
|---------|---|------------|--------|--|--|---------------------------|--|--------------|--------------|--------------|--------------|--|---------------------------|
|         | distribution, reminders and meeting   |            |        |  |  |                           |  |              |              |              |              |  |                           |
|         | Convene all ward committees on a 3 days information sharing session to have resolution to deal with service delivery challenges encouraged                                |            | 140.   | Number of induction and Annual ward committees conference coordinated and supported plus | 1 Annual ward committees conference coordinated and supports | Municipal events calendar | 1 Annual ward committees conference coordinated and supports | N/A          | N/A          | N/A          | R600 000     | Agenda, report and conference declaration, attendance register | Corporate services        |
|         | Development of schedule of meetings, issue to all relevant stakeholders , development of documentation with invitation for a meeting, distribution, reminders and meeting |            | 141.   | Number of IDP/Budget public Participation Meetings Coordinated and Supported             | 8 for Rep forum, Magoshi, farmers' unions and clusters       | IDP process plan          | N/A  | N/A          | 4            | 4            | R 450,000.00 |  | Municipal Managers office |

**KPA5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

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|                 |  |      |  |   |                               |  |  |  |  |                            |
|-----------------|--|------|--|---|-------------------------------|--|--|--|--|----------------------------|
| COUNCIL FORA    | Development of schedule of meetings, issue to all relevant stakeholders, development of documentation with invitation for a meeting, distribution, reminders and meeting | 142. | Number of Council fora coordinated and supported       | 28 Council fora coordinated and supported       | Approved Schedule of meetings | 7 Council for a coordinated and supported      | 7 Council fora coordinated and supported | 7 Council fora coordinated and supported | Minutes, Report Attendance Register                          | Community Services         |
| Audit Committee | To strengthen accountability through proactive oversight.  | 143. | Number of Audit committee meetings coordinated         | Five (5) Audit committee meetings               | Year Plan                     | 2 Audit committee meetings coordinated         | 1 Audit committee meetings coordinated   | 1 Audit committee meetings coordinated   | Attendance Register Reports/Minutes and Resolutions register | Municipal Manager's Office |
|                 |  | 144. | Number of audit steering committee meeting coordinated | 24 audit steering committee meeting coordinated | Year Plan                     | 6 Audit steering committee meeting coordinated | 6 Audit steering committee meeting       | 6 Audit steering committee meeting       | Attendance Register Reports/Minutes Invitation               | Municipal Manager's Office |

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|---|---|---|--|---|--|---|-----|-------------|--|-------------|-------|---|---------------------------|
| Communication management  | development of documentation with invitation for a meeting, distribution, reminders and meeting   |   |  |   |  |   |     | coordinated | coordinated                                | coordinated |       |   |                           |
| Communication management  | Development of draft communication strategy and circulate it to all departments for inputs, finalization of the newsletter and submit to council for approval | 145. To provide communication support services, public liaison, marketing management.                                       | To review communication, corporate and branding strategy         | 1   | Communication and Branding strategies                      | communication and corporate branding strategy revised | N/A | N/A         | N/A  | N/A         | OPE X | Communication strategy council resolution | Municipal Managers Office |
| Secure slots/space with media houses                              | To ensure all materials are placed on the website in time To produce quarterly municipal newsletter   | 146. To ensure all compliance website materials are placed on the website in time To produce quarterly municipal newsletter | Number of media statements/articles issued                       | 16 media statements/articles issued to various media houses | Communication and Branding Strategy/Media Relations Policy | 4   | 4   | 4           | 4  | 4           | OPE X | Media articles                            | Municipal Managers Office |
| Develop of specification, Submit to SCM for procurement processes |   | 147.  | Number of corporate diaries (550) and calendars (1000) provided. | 1550 corporate diaries (550) and calendars (1000) provided  | Communication and Branding Strategy                        | N/A   | N/A | N/A         | 1550 Corporate diaries (550) and calendars | N/A         | OPE X | Delivery note                             | Municipal Managers Office |

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|                              |   |             |   |   |  |             | 148.  |   | <p>% of all submitted legislated and regulated municipal information posted on the website</p> <p>100% posting of all website compliance content</p> <p>Municipal website in place</p> |                 | <p>100% Development of a register of all website content required by laws and regulations</p> <p>Posting of all quarterly required information</p> |  | <p>100% Posting of all quarterly required information</p> |  | <p>100% Posting of all quarterly required information</p> |  | <p>100% Posting of all quarterly required information</p> |  | <p>R 53</p> |  | <p>Reports on website contents submitted and posted</p> |  | <p>Municipal Manager's Office</p> |
| <p><b>Newsletter</b></p>     | <p>Development of draft newsletter and circulate it to all departments for inputs, finalization of the newsletter and submit to service provider for printing</p> | <p>149.</p> | <p>Number of community newsletters editions printed</p> | <p>4 Editions and developed and printed comprise 28000 newsletters copies</p> | <p>Municipal newsletter, Blouberg News, has been consistently produced on a quarterly basis in the previous financial years.</p> | <p>100%</p> | <p>1 edition printed (7000 Newsletter copies)</p> | <p>1 edition printed (7000 Newsletter copies)</p> | <p>1 edition printed (7000 Newsletter copies)</p>  | <p>R130,000</p> | <p>Municipal Manager's Office</p>  |  |   |  |   |  |   |  |             |  |   |  |                                   |
| <p><b>Advertisements</b></p> | <p>Securing advertisement slots on radio and print media</p>  | <p>150.</p> | <p>Number of municipal events publicized</p>            |   | <p>100%</p>  | <p>100%</p> | <p>100%</p>                                       | <p>100%</p>                                       | <p>100%</p>  | <p>R400,000</p> | <p>Municipal Manager's Office</p>  |  |   |  |   |  |   |  |             |  |   |  |                                   |
|                              |   |             |   |   |  |             |   |   |  |                 |  |  |   |  |   |  |   |  |             |  |   |  |                                   |

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|---------------------------|---|------|--|--|--|---|-----|-----|-----|---|----------|---|----------------------------|
| SDBIP                     | Collect information from departments, Develop a draft SDBIP, Submit to departments for inputs, incorporate inputs and submit to council for approval by 31 March 2015. Submit to the Mayor for signature, Submit to council for noting, | 151. | To develop 2017/18 SDBIP and submit to the Mayor for signature within 28 days after approval of the budget | SDBIP 2017/18 developed and submitted to the Mayor within 28 days after approval of the budget | SDBIP 2015/16 was developed and submitted to the Mayor within 28 days after approval of the budget | N/A   | N/A | N/A | N/A | SDBIP signed by the Mayor within 28 days after approval of the budget             | OPE<br>X | Signed SDBIP and letter of acknowledgement.                                       | Municipal Manager's office |
| Annual performance report | Distribute Annual Performance report template to all departments to update, consolidate all the reports and submit to council for approval, AG and all relevant   | 152. | Number of developed Annual Performance Report submitted to AG.   | One (1) Approved 2015/16 Annual Performance Report submitted to AG by the 31st August 2016     | Approved Annual Performance Report 2014/15   | One (01) Annual performance report developed and submitted to AG. | N/A | N/A | N/A | Annual Performance report (Sec 46) 2015/16 and acknowledgement letter of receipt. | OPE<br>X | Annual Performance report (Sec 46) 2015/16 and acknowledgement letter of receipt. | Municipal Manager's Office |

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|--|--|--------------------|---|------|--|---|---|--|---|---|--|-------|--|----------------------------|
|  |  | sector departments | Annual report                             | 153. | Number of Annual Report prepared and submitted to Council for approval as per legislation (M FMA ,sec 121 & 129) | 1 annual report developed and submitted to all relevant stakeholders                          | Annual report consistently approved for the previous financial years in line with legislation | Annual report prepared and submitted for consolidation | Submission of a Draft annual report to council for public consultation approval | Submission of a draft annual report and oversight report on the annual report to council for final approval | Distribution of Annual report to stakeholders and posting on the website | OPE X | Annual report, council resolution and acknowledgment letters | Municipal Manager's Office |
|  |  |                    | Annual report                             | 154. | Number of IDP process Plan developed and submit to council for approval.   | One (01) IDP Process Plan developed and submitted to council for approval by end of July 2016 | IDP Process plan for previous years .as per MSA (sec 30)                                      | 01 IDP Process Plan developed and adopted by council.  | N/A   | N/A   | N/A  | OPE X |  | Municipal Manager's Office |
|  |  |                    | Review of finance policies and strategies | 155. | To review budget related policies for 2017/18  | 13 budget related policies reviewed for 2017/18   | 12 budget related policies and 1 strategy reviewed  | N/A  | N/A   | Submit draft budget related policies to   | Submit draft budget related policies to                                  | OPE X | Budget adopted policies and council resolution               | Budget and Treasury        |

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|----------------------|--|------|---|--|---|--|--|--|--|--|--|-----|-----|-----|-----|--|-----|-------|-------|---|---------------------|
| adoption in May 2017 | Compile monthly reconciliation reports and submit to EXCO                    | 156. | Number of Monthly reconciliations developed and approved  | 128. All reconciliations developed and filed                     | All reconciliations be completed and monitored (128).   | 32 reconciliations completed and approved (Debtors, Creditors, grants, investment stores, suppliers, payroll, VAT 201) | 32 reconciliations completed and approved (Debtors, Creditors, grants, investments, stores, suppliers, payroll, VAT 201) | 32 reconciliations completed and approved (Debtors, Creditors, grants, investments, stores, suppliers, payroll, VAT 201) | 32 reconciliations completed and approved (Debtors, Creditors, grants, investments, stores, suppliers, payroll, VAT 201) | Half year report prepared and submitted to the Mayor, Provincial and National Treasury | Half year financial performance assessment report compiled and submitted to the Mayor, Provincial and National Treasury by | N/A | N/A | N/A | N/A | Half year report prepared and submitted to the Mayor and two Treasuries. | N/A | OPE X | OPE X | Monthly reconciliations reports                       | Budget and Treasury |
|                      | Compile half year financial report and submit to Mayor & Provincial Treasury | 157. | To compile Half-Year budget and performance assessment report and submit to the Mayor, Provincial and National Treasury | Analysis of half-year financial performance of the municipality. | Half year financial performance assessment report compiled and submitted to the Mayor, Provincial and National Treasury | N/A  | N/A  | N/A  | N/A  | Half year report prepared and submitted to the Mayor and two Treasuries.               | Half year financial performance assessment report compiled and submitted to the Mayor, Provincial and National Treasury by | N/A | N/A | N/A | N/A | Half year report prepared and submitted to the Mayor and two Treasuries. | N/A | OPE X | OPE X | Half year financial report and acknowledgement letter | Budget and Treasury |

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|  |  |  |  |  |  |  |  |  |  | 25 January annually |  |  |  |  |
|--|--|--|--|--|--|--|--|--|--|---------------------|--|--|--|--|

| Project   | Project Description  | Strategic Objectives | KPI No | KPI/Measureable Objective   | Annual Target   | Baseline   | 01(July-Sep)   | 02(Oct-Dec)  | 03(Jan-Mar)  | 04(Apr-Jun)                  | Budget   | Portfolio of evidence        | Responsibility                    |
|---|--|----------------------|--------|---|---|--|--|--|--|------------------------------|----------|------------------------------|-----------------------------------|
| <b>KPAG: SPATIAL PLANNING AND RATIONALE</b>                           |  |                      |        |   |   |  |  |  |  |                              |          |                              |                                   |
| Opening of a township register for Senwabarwana extension 2,4,5 and 7 | Opening of township register.                                | To                   | 158.   | To develop township register for Senwabarwana extension 2,4,5 and 7 | 4 Township register for Senwabarwana extension.   | General plan for extension in place                      | Data collection and re-surveying of properties                               | Lodgment of registration documents with surveyor-general and deeds office              | Opening of township register for the conveyancing of individual Erven. | N/A                          | R800 000 | Proof of registration        | Economic Development and Planning |
| Functionality of the Local Geographical Names Committee               | Naming of streets and public amenities in the Blouberg Area. |                      | 159.   | To name streets and public amenities in the Blouberg Area.          | Approved street names and public amenities for Blouberg area and installation of name boards. | LGNC in place<br>Policy on naming and renaming in place. | Public consultations on the policy and process of naming and renaming public | Draft street names and other public amenities. Public consultations on the draft names | Submission of proposed names to council for approval                   | Installation of name boards. | R100,000 | Reports & Council resolution | Economic Development and Planning |

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| Project                                     | Project Description  | Strategic Objectives                                    | KPI No | KPI/Measurable Objective   | Annual Target                                     | Baseline                       | Q1 (July-Sep)   | Q2 (Oct-Dec)  | Q3 (Jan-Mar)  | Q4 (Apr-Jun)                                   | Budget      | Portfolio of evidence | Responsibility                    |
|---|--|---|--------|--|---|--------------------------------|---|---|---|--|-------------|-----------------------|-----------------------------------|
| <b>KPA6: SPATIAL PLANNING AND RATIONALE</b> |  |   |        |  |   |                                |   |   |   |  |             |                       |                                   |
| Climate Change                              | Reduction of carbon emissions through 2 tree planting projects |   | 160.   | No of tree planting and projects implemented.                    | 2 tree planting projects implemented              | SDF and EMP                    | 1 tree planting project   | 1 tree planting project   | Management of the projects and monthly reports                  | Management of the projects and monthly reports | R 53 000.00 | Report and pictures   | Community Services                |
| Transfer of All days land fill site         | Registration of Landfill site to the Municipality              | To ensure ownership of land fill site                   | 161.   | To transfer farm portion to municipality with full title deed    | Transfer 1 farm portion to Blouberg Municipality  | Signed Offer To Purchase (OTP) | Facilitate the development of a draft Surveyor-General diagram for the farm portion | Facilitate the submission of the subdivided farm portion to Surveyor-General for approval of SG diagram | Deeds Registration of the farm portion to Blouberg Municipality | N/A  | OPEX        | Title deed            | Economic Development and Planning |
| Purchase of land                            | Purchase of 300 hectares of land                               | To secure land for business and residential development | 162.   | Number of hectares purchased                                     | 300 Hectares of land purchased                    | Budget available               | Purchase of land  | N/A   | N/A   | N/A  | R4000 000   | Proof of purchase     | Economic Development and Planning |
|   | Implement court order in removing unlawful occupiers           |   | 163.   | Number of court order implemented in removing unlawful occupiers | Four court order implementation reports developed | New indicator                  | 1 implementation report developed   | 1 implementation report developed   | 1 implementation report developed                               | 1 implementation report developed              |             |                       |                                   |

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|---------------------|--|------|--|--|---|--|--|--|--|------|--|-----------------------------------|
| Land Disposal       | To ensure massive development and attraction of investors. | 164. | Disposal of prime land for other development                           | 3 parcels of land disposed off.                            | Council resolution  | Conduct survey and subdivisions of land  | Advertisement and disposal   | N/A  | N/A  | OPEX | Advertisement reports                                | Economic development and Planning |
| Human Settlement    |  | 165. | Identification of beneficiaries and submission of the list to COGHST A | 600 beneficiaries  | Database Draft list of Development areas for housing provision has been developed | Completion of filling of all housing beneficiary forms for the 2016\17 housing allocation                        | N/A  | N/A  | N/A  | OPEX | Beneficiaries' lists                                 | Economic Development and Planning |
|                     |  | 166. | Number of parcels of land disposed                                     | 15 reports (11 reports to EXCO and 4 reports to council)   | 600 housing units approved for the 2016\17 financial year                         | 3 EXCO 1 Council   | 3 EXCO 1 Council   | 3 EXCO 1 Council   | 2 EXCO 1 Council   | OPEX | Progress reports Pictures                            | Economic Development and Planning |
| Land use Management |  | 167. | Number of beneficiaries identified and provided with low cost housing  | 100% compliance of all approved and developed applications | land use Management Scheme is in place  | 100% processing and finalization of all land development applications and change of rights in line with the land | 100% processing and finalization of all land development applications and change of rights in line with the land | 100% processing and finalization of all land development applications and change of rights in line with the land | 100% processing and finalization of all land development applications and change of rights in line with the land | OPEX | Attendance Register, report and list of applications | Economic Development and Planning |

|   |   |   |      |  |  |  |  |  |   |                                  |  |   |          |             |  |                                   |
|---|---|---|------|--|--|--|--|--|---|----------------------------------|--|---|----------|-------------|--|-----------------------------------|
| <b>SPLUMA BY-LAW</b>                        | line with the land use management scheme                                    | Conduct public consultation and gazette of the by-law | 168. |  | Number of by-law adopted   | 1  |  | Draft SPLUMA by-law adopted by council for public consultations      | Subjecting of draft by-law to members of the public for inputs and comments | Approval of the draft by-law     | rights in line with the land use management scheme | land use rights in line with the land use management scheme | N/A      | OPEX        | Reports on the public participation the draft by-law Newspaper advert on the draft by-law Council resolution on approval | Economic Development and Planning |
| <b>District Municipal Planning Tribunal</b> | Joint Municipal Planning Tribunal to consider land development applications |   | 169. |  | Number of reports on the functionality of the joint district planning tribunal | 4 reports on the functionality of the joint district planning tribunal |  | The Municipality is a member of the joint district planning tribunal |   |                                  |  |   | 1        | OPEX        | Reports or minutes attendance registers  | Economic Development and Planning |
| <b>Spatial Development</b>                  | Framework to guide Municipal  |   | 170. |  | Development of SPLUMA  | 1 SDF  |  | SPLUMA in place  | Development of Terms of Reference.  | Appointment of service provider, | Draft SDF report                                   | Council approval  | R900 000 | Attendances | Economic Development   |                                   |

| nt framework                 | spatial development                    |  |      | compliant SDF                             |   |                        | Establishment of PSC. | Situational analysis report  |  |                   | register, minutes | ment and Plannin g                                   |                                      |
|------------------------------|--|--|------|---|---|------------------------|-----------------------|--|--|-------------------|-------------------|--|--------------------------------------|
| Supplementary valuation Roll | Roll to updated general Valuation roll |  | 171. | To update existing General Valuation roll | 1 | General valuation Roll | .N/A                  | Development of Terms of Reference Appointment of Service Provider. | Draft supplementary valuation roll for public comments . | Council Approval. | R100 000          | Terms of Reference, signed SLA, Council Resoluti on. | Econom ic Develop ment and Plannin g |

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**10. WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY**

The budget breakdown per ward for 2017/18 is presented in the table below. This serves to collate service delivery information per ward for the benefit of ward councilors and their respective communities. Ideally ward councilors should receive separate quarterly reports showing progress on implementation of projects and service delivery targets in their wards.

**11. THREE YEAR CAPITAL WORKS PLAN (2017/18, 2018/19, 2019/20) DETAILED CAPITAL WORKS PLAN BROKEN DOWN BY WARD OVER THREE YEARS**

This section provides a picture of the capital investment projected for Medium Term Revenue and Expenditure Framework (MTREF). This provides ward residents with an opportunity to clearly see the progress of capital infrastructure works in the ward. Due to the fact that a new political administration is to be elected in the next financial year there was a cautious approach not to preempt what the vision of the new administration would be. That is why this capital works plan provides limited capital projects for the outer years.

**WARD 1**

| PROJECT NAME             | Settlement    | IMPLEMENTING AGENT/FUNDER | BUDGET     | DEPARTMENT         |
|--------------------------|---------------|---------------------------|------------|--------------------|
| Electrification          | Craucouw      | BLM                       | R 28 000   | Technical services |
|                          | Earlydawn     | BLM                       | R 620      | Technical services |
|                          | Raweshi       |                           | R 15 400 ? | Technical Services |
| Electricity maintenance  | Musehleng     | BLM                       | R 100 000  | Technical Services |
|                          | Aurora        | BLM                       | R100 000   | Technical Services |
| Purchase of transformers | Institutional | BLM                       | R 750 000  | Technical Services |

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**WARD 2**

| PROJECT NAME | IMPLEMENTING AGENT\FUNDER | SETTLEMENTS | BUDGET | DEPARTMENT |
|--------------|---------------------------|-------------|--------|------------|
| N/A          |                           |             |        |            |

**WARD 3**

| PROJECT NAME    | IMPLEMENTING AGENT\FUNDER | SETTLEMENT | BUDGET      | DEPARTMENT         |
|-----------------|---------------------------|------------|-------------|--------------------|
| Electrification | BLM                       | Addney     |             | Technical Services |
| Electrification | BLM                       | Miltonduff | R 700 000   | Technical Services |
| Electrification | BLM                       | Hiako      |             | Technical Services |
| Sports facility | BLM                       | Mampote    | R 4 500 000 | Technical Services |

**WARD 4**

| PROJECT NAME | IMPLEMENTING AGENT\FUNDER | SETTLEMENT | BUDGET | DEPARTMENT |
|--------------|---------------------------|------------|--------|------------|
| N/A          |                           |            |        |            |

*M.C.S.*

**WARD 5**

| PROJECT NAME            | IMPLEMENTING AGENT\FUNDER | SETTLEMENTS | BUDGET    | DEPARTMENT         |
|-------------------------|---------------------------|-------------|-----------|--------------------|
| Electrification         | BLM                       | Genoa       |           | Technical Services |
| Electricity maintenance | BLM                       | Diepsloot   | R 100 000 | Technical Services |

**WARD 6**

| PROJECT NAME    | IMPLEMENTING AGENT\FUNDER | SETTLEMENT | BUDGET    | DEPARTMENT         |
|-----------------|---------------------------|------------|-----------|--------------------|
| Electrification | BLM                       | Kgatla     | R 310,000 | Technical Services |

**WARD 7**

| PROJECT NAME            | IMPLEMENTING AGENT\FUNDER | SETTLEMENT | BUDGET    | DEPARTMENT         |
|-------------------------|---------------------------|------------|-----------|--------------------|
| Electricity maintenance | BLM                       | Normandy   | R 100 000 | Technical Services |

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**WARD 8**

| PROJECT NAME | IMPLEMENTING AGENT/FUNDER | SETTLEMENT | BUDGET | DEPARTMENT |
|--------------|---------------------------|------------|--------|------------|
| N/A          |                           |            |        |            |

**WARD 9**

| PROJECT NAME | IMPLEMENTING AGENT/FUNDER | SETTLEMENT | BUDGET     | DEPARTMENT         |
|--------------|---------------------------|------------|------------|--------------------|
| ECD Facility | BLM                       | inveraam   | R 2000 000 | Technical Services |

**WARD 10**

| PROJECT NAME                                | IMPLEMENTING AGENT/FUNDER | SETTLEMENT | BUDGET        | DEPARTMENT         |
|---|---------------------------|------------|---------------|--------------------|
| Avon internal streets & storm water phase 3 | BLM                       | Avon       | R6,500,000.00 | Technical services |

*M.S.*



**WARD 11**

| PROJECT NAME                          | IMPLEMENTING AGENT/FUNDER | SETTLEMENT    | BUDGET      | DEPARTMENT         |
|---------------------------------------|---------------------------|---------------|-------------|--------------------|
| ECD Facility                          | BLM                       | Puraspan      | R 2 000 000 | Technical Services |
| Maintenance of internal streets       | BLM                       | Puraspan      | R 100 000   | Technical Services |
| Maintenance and culverts construction | BLM                       | Institutional | R 1000 000  | Technical Services |

**WARD 12**

| PROJECT NAME                                     | IMPLEMENTING AGENT/FUNDER | SETTLEMENT | BUDGET        | DEPARTMENT         |
|--|---------------------------|------------|---------------|--------------------|
| Indermark internal streets & storm water phase 5 | BLM                       | Indermark  | R6,500,000.00 | Technical Services |
| Maintenance of internal streets                  | BLM                       | Indermark  | R 100 000     | Technical Services |

**WARD 13**

| PROJECT NAME    | IMPLEMENTING AGENT/FUNDER | SETTLEMENT | BUDGET    | DEPARTMENT         |
|-----------------|---------------------------|------------|-----------|--------------------|
| Electrification | BLM                       | The Grange | R 175,000 | Technical Services |
|                 |                           |            |           |                    |

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**WARD 14**

| PROJECT NAME    | IMPLEMENTING AGENT/FUNDER | SETTLEMENT | BUDGET | DEPARTMENT         |
|-----------------|---------------------------|------------|--------|--------------------|
| Electrification | BLM                       | Mochemi    |        | Technical Services |

**WARD 15**

| PROJECT NAME                    | IMPLEMENTING AGENT/FUNDER | SETTLEMENT | BUDGET   | DEPARTMENT |
|---------------------------------|---------------------------|------------|----------|------------|
| Maintenance of internal streets | BLM                       | De Vrede   | R100 000 | Technical  |

**WARD 16**

| PROJECT NAME    | IMPLEMENTING AGENT/FUNDER | SETTLEMENT | BUDGET        | DEPARTMENT         |
|-----------------|---------------------------|------------|---------------|--------------------|
| Electrification | BLM                       | Eussoringa | R 210 ,00     | Technical Services |
| Electrification | BLM                       | Makgari    | R 1, 162 ,500 | Technical Services |

M.C.

**WARD 17**

| PROJECT NAME | IMPLEMENTING AGENT/FUNDER | SETTLEMENT | BUDGET | DEPARTMENT |
|--------------|---------------------------|------------|--------|------------|
| N/A          |                           |            |        |            |

**WARD 18**

| PROJECT NAME                    | IMPLEMENTING AGENT/FUNDER | SETTLEMENT | BUDGET    | DEPARTMENT         |
|---------------------------------|---------------------------|------------|-----------|--------------------|
| Maintenance of internal streets | BLM                       | Taaitbosch | R 300 000 | Technical Services |
| Maintenance of internal streets | BLM                       | Alldays    | R 500 000 | Technical Services |
| Electricity maintenance         |                           | Alldays    | R 100 000 | Technical Services |

**WARD 19**

| PROJECT NAME   | IMPLEMENTING AGENT/FUNDER | SETTLEMENT   | BUDGET       | DEPARTMENT         |
|--|---------------------------|--------------|--------------|--------------------|
| Senwabarwana Internal Streets & Storm Water phase 7 and 8. | BLM                       | Senwabarwana | R13,335,500  | Technical Services |
| Senwabarwana Sports complex phase 2                        | BLM                       | Senwabarwana | R 6 000 000  | Technical services |
| Electrification  | BLM                       | Witten       | R 3 ,813,000 | Technical Services |
| Maintenance of internal streets                            | BLM                       | Senwabarwana | R 400 000    | Technical Services |

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|                                 |     |        |           |                    |
|---------------------------------|-----|--------|-----------|--------------------|
| Maintenance of internal streets | BLM | Wiften | R 100 000 | Technical Services |
|---------------------------------|-----|--------|-----------|--------------------|

**WARD 20**

| PROJECT NAME    | IMPLEMENTING AGENT/FUNDER | SETTLEMENT  | BUDGET     | DEPARTMENT         |
|-----------------|---------------------------|-------------|------------|--------------------|
| Electrification | BLM                       | Mokhurumela | R 245 000  | Technical Services |
| ECD Facility    | BLM                       | Mokhurumela | R 2000 000 | Technical Services |

**WARD 21**

| PROJECT NAME                 | IMPLEMENTING AGENT/FUNDER | SETTLEMENT   | BUDGET      | DEPARTMENT         |
|------------------------------|---------------------------|--|-------------|--------------------|
| Electrification              | BLM                       | Burgwal, Kanana,<br>Terrebrugge, Mankgodi,<br>Rosenkrantz, | R 1 612 715 | Technical Services |
| Renovation of Community hall | BLM                       | Cooperspark  | R 800 000   | Technical Services |
| Construction of bridge       | BLM                       | Cooperspark  | R 2 500 000 | Technical Services |

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**WARD 22**

| PROJECT NAME    | IMPLEMENTING AGENT/FUNDER | SETTLEMENT              | BUDGET      | DEPARTMENT         |
|-----------------|---------------------------|-------------------------|-------------|--------------------|
| Electrification | BLM                       | Mamehlabe & Ngwanallela |             | Technical Services |
| ECD Facility    | BLM                       | Mamehlabe               | R 2 000 000 | Technical Services |

**MUNICIPAL WIDE SERVICE DELIVERY INFORMATION**

| PROJECT NAME  | IMPLEMENTING AGENT/FUNDER | SETTLEMENT    | BUDGET      | DEPARTMENT                        |
|---|---------------------------|---------------|-------------|-----------------------------------|
| Poverty alleviation                                       | BLM                       | 4 wards       | R600,000.00 | Economic Development and Planning |
| Acquisition of strategically located land for development | BLM                       | Alldays       | R 4000 000  | Economic Development and Planning |
| Development of Blouberg Development Strategy              | BLM                       | Institutional | R 500 000   | Economic Development and Planning |
| Tourism & Heritage development                            | BLM                       | Institutional | R 300 000   | Economic Development and Planning |

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|                                     |     |               |           |                                   |
|-------------------------------------|-----|---------------|-----------|-----------------------------------|
| Street naming                       | BLM | Institutional | R 100 000 | Economic Development and Planning |
| Review of Lad use emangement scheme | BLM | Institutional | R 400 000 | Economic Development and Planning |
| Review of SDF                       | BLM | Institutional | R 400 000 | Economic Development and Planning |
|                                     |     |               |           |                                   |

**12. THREE YEAR CAPITAL WORKS PLAN (2015/2016, 2016/2017 AND 2017/18) DETAILED CAPITAL WORKS PLAN BROKEN DOWN BY WARD OVER THREE YEARS**

This section provides a picture of the capital investment projected for Medium Term Revenue and Expenditure Framework (MTREF). This provides ward residents with an opportunity to clearly see the progress of capital infrastructure works in the ward. Due to the fact that a new political administration is to be elected in the next financial year there was a cautious approach not to preempt what the vision of the new administration would be. That is why this capital works plan provides limited capital projects for the outer years.

| WARD | PROJECT NAME  | MTREF BUDGET | 2015/2016     | 2016/2017                              | 2017/18         |
|------|---|--------------|---------------|--|-----------------|
| 19   | Senwabarwana internal streets and storm water control phase 07 and 08 |              | R6,150,000.00 | R8 3000 000.00(Additional MIG funding) | R13 335.500 MIG |
| 19   | Senwabarwana Sports Complex   |              | N/A           | R7,000000                              | R 6,000000      |
| 03   | Ben Seraki sports Complex 4   |              | R6,150,000.00 | N/A                                    | R4,500,000.00   |
| 10   | Avon internal streets and storm water control phase 02                |              | R6,150,000.00 | R6 500 000.00                          | R6 500 000.00   |

*C.M.*

|    |   |  |               |                               |                |
|----|---|--|---------------|-------------------------------|----------------|
| 15 | Kromhoek internal streets and storm water control phase 02  |  | R6,150,000.00 | R6 500 000.00                 | N/A            |
| 12 | Indermark internal streets and storm water control phase 03 |  | R6,150,000.00 | R6 000 000.00                 | R6 500 000.00  |
| 22 | Mamehlabe creche  |  | 000           | 000                           | R 2,000 000.00 |
| 20 | Mokhurumela creche  |  | 0000          | 000                           | R 2,000 000.00 |
| 09 | Inveraan crèche   |  | 0000          | 000                           | R2,000 000.00  |
| 11 | Puraspan crèche   |  | 000           | 000                           | R2,000 000.00  |
| 18 | Taibosch High mast lights                                   |  | 000           | R 1464,516,67                 | 000            |
|    | Electrification projects (extensions )                      |  | 000           | R9000,000.00(INEP ALLOCATION) | R7,000,000.00  |
| 1  | Aurora phase 2  |  |               |                               |                |
| 1  | Buyswater phase 2   |  |               |                               |                |
| 1  | Norma A&B phase 2   |  |               |                               |                |
| 1  | Kgatlu phase 2  |  |               |                               |                |
| 2  | Lekgwara phase 2  |  |               |                               |                |
| 3  | Hlako   |  |               |                               |                |
| 3  | New Jerusalem phase 02                                      |  |               |                               |                |
| 4  | Sadu phase 01   |  |               |                               |                |
| 4  | Swartz phase 01   |  |               |                               |                |
| 4  | Non-Parella phase 01  |  |               |                               |                |
| 4  | Normandy phase 01   |  |               |                               |                |

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|    |                               |  |  |  |     |     |
|----|-------------------------------|--|--|--|-----|-----|
| 4  | Montz phase 01                |  |  |  |     |     |
| 03 | Dithabaneeng phase 01         |  |  |  |     |     |
| 02 | Oldlongsigne phase 01         |  |  |  |     |     |
| 19 | Witten phase 05               |  |  |  |     |     |
| 17 | Grootpan and Simpson phase 02 |  |  |  |     |     |
| 6  | Kgatla                        |  |  |  | 000 | 000 |
| 13 | The Grange                    |  |  |  |     |     |
| 14 | Ga-Mocherni                   |  |  |  |     |     |
| 14 | Mampote                       |  |  |  |     |     |
| 16 | Eussorinca                    |  |  |  |     |     |
| 16 | Makgari                       |  |  |  |     |     |
| 03 | Milton duff                   |  |  |  |     |     |
| 03 | Hlako                         |  |  |  |     |     |
| 18 | Alldays                       |  |  |  |     |     |
| 21 | Genoa                         |  |  |  |     |     |
| 21 | Mokhurumela                   |  |  |  |     |     |

**CONCLUSION**

This SDBIP for the 2017/18 financial year has been developed in terms of the MFMA and will be published on approval by the Mayor.

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